

North East Derbyshire District Council

Clay Cross Town Deal Board (CCTDB)

5th November 2021

Key Risks and Issues

Report of the Director for Growth

Classification: This report is public

Report By: Maria Curran, Interim Project Manager

Contact Officer: Maria Curran

PURPOSE / SUMMARY

To draw the Board's attention to progress being made during the business case preparation phase, including emerging issues and steps being taken to mitigate the risk of delay, towards finalising the Business Case Summary for submission to the Department by March 2022.

RECOMMENDATIONS

1. That the CCTDB notes the contents of the report.
2. That the Board endorses the measures for minimising programme delays and completing the required business cases for the projects identified in the Clay Cross Town Investment Plan.

REPORT DETAILS

- 1 **Background** *(reasons for bringing the report)*
 - 1.1 As part of the route to securing funding, project development and business case completion and assurance at the local level, were expected to be successfully concluded within 12 months of the Heads of Terms agreement.
That submission date was originally envisaged to be March 2022 and the Issues & Risk paper to September's Town Board meeting set out several issues and risks that could detrimentally impact that timescale.
 - 1.2 Subsequently, it has confirmed that the submission date is now more flexible. However the deadline for spending Town Deal funding has not changed and remains March 2026 (the end of financial year 2025/26).

- 1.3 Accordingly the Board is asked to note that any decision to extend the deadline for submitting business cases should take into account this longstop date and the ability to deliver the project(s) and spend funding within the ensuing, more compressed timeframe.
- 1.4 The current report provides progress updates on individual projects as part of the Board's oversight function.

2. Details of Proposal or Information

- 2.1 Work continues across all projects but as highlighted in September the team is having to spend significantly more time on several key tasks and as a result the status of several projects has moved to amber.
Progress summaries for the Clay Cross projects are provided in Appendix 1.
- 2.2 Market Street, Bridge Street and Clay Cross Connections projects are intrinsically linked and the delays in undertaking transport surveys and finalising the updated transport model are impacting on progress across all three projects. The risk of delay has been escalated to DCC and technical workshops and discussions are endeavouring to move the projects forward.
- 2.3 Clay Cross Creative has moved to 'amber' - the key issue is primarily future management arrangements and identifying a long-term operator.
- 2.4 The Rail Feasibility Study and Strategic Outline Business Case has been delayed while the Working Group discuss procurement of a supplier. Although drafting the Strategic Assessment has begun, it cannot be finalised until the tender proposal and fee has been approved. Funding to undertake the study is dependent on the approval of the Strategic Assessment.
- 2.5 The Low Carbon Workspace and Housing projects are also 'amber'. As set out in the Low Carbon paper to the Board, the Working Group's recommendation to Board is for the delivery of 'demonstrator' low carbon housing and workspace units to be the priority for these projects rather than a specified quantum of carbon reduction. A carbon reduction target/ priority would be dependent on the completion of the Low Carbon Energy Network Strategy meaning the finalisation and completion of the business cases for the housing and workspace projects would be delayed for some time. In turn that would detrimentally impact deliverability within the Town Deal funding period.

3 Reason for Recommendation

- 3.1 A number of issues have emerged that are at risk of impacting the conclusion of several project business cases. The risk of delay is being managed but project progress is being raised to draw the CCTB's attention to these issues

and to ensure the mitigation is acceptable to the Board as part of its risk oversight function.

4 Alternative Options and Reasons for Rejection

4.1 There is no other option.

DOCUMENT INFORMATION

Appendix No	Title
Appendix 1	Project Progress Summaries
Appendix 2	High Level Gantt Chart