

Public Document Pack



**North East
Derbyshire**
District Council

Our Ref:

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Date: Wednesday, 11 May 2022

To: **Members of the Cabinet**

Please attend a meeting of the Cabinet to be held on **Thursday, 19 May 2022, at 4.30 pm** at the District Council Offices, 2013 Mill Lane, Wingerworth, Chesterfield, S42 6NG.

Yours sincerely

Assistant Director of Governance and Monitoring Officer

Cabinet Members

Councillor A Dale (Chair)
Councillor M Foster
Councillor P Parkin
Councillor C Renwick

Councillor C Cupit (Vice-Chair)
Councillor J Kenyon
Councillor A Powell

For further information about this meeting please contact Interim Governance Manager, Alan Maher, Alan.maher@ne-derbyshire.gov.uk 01246 217391

Notice of Meeting to be held in Private

It is intended that part of this meeting will be held in private under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012. The matters to be considered in private are listed under the heading Private

Session. The categories of exempt information that are likely to be disclosed during the discussion of these items, as defined in Part 1 of Schedule 12A to the Local Government Act 1972, are listed below each item.

No representations have been received requesting that these items be open to the public.

A G E N D A

Public Session

1 Apologies for Absence

2 Declarations of Interest

Members are requested to declare the existence and nature of any disclosable pecuniary interest and/or other interest, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

3 Minutes of the Last Meeting (Pages 5 - 11)

To approve as a correct record and the Leader to sign the attached Minutes of the meeting of Cabinet held on Thursday 3 March 2022.

4 Council Plan Targets Performance Update - October to March 2022 (Pages 12 - 43)

Report of Councillor A Dale, Leader of the Council

5 County Wide Homelessness and Rough Sleeping Strategy (Pages 44 - 94)

Report of Councillor C Renwick, Portfolio Holder for Housing and Community Safety

6 Dronfield Burial Ground (Pages 95 - 98)

Report of the Assistant Director of Governance and Monitoring Officer

7 Urgent Items (Public)

To consider any other matter which the Leader is of the opinion should be considered as a matter of urgency, in accordance with the provisions of Statutory Instrument 2012 No 2089, Regulation 11.

8 Exclusion of Public

The Leader to move:-

That the public be excluded from the meeting during the discussion of the following items of business to avoid the disclosure to them of exempt information as defined in Part 1 of Schedule 12A to the Local Government Act 1972, (as amended by the Local Government (Access to Information) (Variation) Order 2006). [The category of exempt information is stated after each item].

Private Session

9 Sharley Park Tag Advice / Low Carbon (Pages 99 - 112)

Report of Councillor A Powell, Portfolio Holder for Leisure, Communities and

Communications

Key Decision

Paragraph 3

10 Compulsory Purchase Order - Empty Property (Pages 113 - 135)

Report of Councillor C Renwick, Portfolio Holder for Housing and Community Safety

Key Decision

Paragraph 3

11 Urgent Items (Private)

To consider any other matter which the Leader is of the opinion should be considered as a matter of urgency, in accordance with the provisions of Statutory Instrument 2012 No 2089, Regulations 5 and 11.

We speak your language

Polish

Mówimy Twoim językiem

Romanian

Vorbim limba dumneavoastră

Urdu

ہم آپ کی زبان بولتے ہیں

Chinese

我们会说你的语言



North East
Derbyshire
District Council



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CABINET

MINUTES OF MEETING HELD ON THURSDAY, 3 MARCH 2022

Present:

Councillor Charlotte Cupit (Vice Chair, in the Chair)

Councillor Mark Foster
Councillor Alan Powell

Councillor Jeremy Kenyon

Also Present:

M Broughton	Director of Growth and Assets
L Hickin	Managing Director - Head of Paid Service
J Dethick	Director of Finance and Resources & (Section 151 Officer)
S Sternberg	Assistant Director of Governance and Monitoring Officer
K Apps	Assistant Director of Economic Development, Regeneration
M E Derbyshire	Members ICT & Training Officer
A Maher	Interim Governance Manager

CAB/ Apologies for Absence **84/2**

1-22 Apologies for absence had been received from Councillors A Dale, P Parkin and C Renwick.

CAB/ Declarations of Interest **85/2**

1-22 There were no Declarations of Interest.

CAB/ Minutes of Last Meeting **86/2**

1-22 RESOLVED – That the minutes of the meeting held on Thursday 27 January 2022 were approved as a true record.

CAB/ Medium Term Financial Plan - Budget Monitoring (Q3) **87/2**

1-22 The report to Cabinet updated Members on the Council's General Fund, the Housing Revenue Account and the Capital Programme for the third quarter of the 2021-22 financial year. The report also provided an update on the Council's Treasury Management activity and in particular, on the loans, repayments and investments which had been made.

Cabinet heard how the General Fund was currently forecast to be underspent. The report explained the reasons for this. In particular, Members were informed about lower employment expenditure due to staffing vacancies, additional Leisure Service income and lower than expected Council Tax Administration costs.

Cabinet considered the continued impact of the Coronavirus (Covid-19) pandemic on the Council's services. The report explained the support which had been

provided by Government to help offset this impact.

Members discussed the report. They noted the robust control of the Council's budget that had been maintained throughout the financial year, and the progress which had been made towards achieving service transformation and other efficiency measures. Members supported this progress and recognised the important contribution it would make towards addressing the Council's underlying forecast budget deficits.

RESOLVED - That Cabinet noted the budget monitoring position for October to December 2021 (Quarter Three), as set out in the report.

REASONS FOR DECISION - To inform Cabinet of the financial position of the Council following the third quarter's Budget Monitoring exercise for the General Fund, the Housing Revenue Account, Capital Programme and Treasury Management activity.

OTHER OPTIONS CONSIDERED AND REJECTED - None. The report provided information about the financial position against the Council's previously approved budget.

CAB/ Emotional Health and Wellbeing of Young People

88/2

1-22

The report to Cabinet explained that Derbyshire County Council had offered to provide funding to help improve the emotional health and wellbeing of young people. Members were asked to agree this funding and for it to be used to contract an organisation or group of organisations to deliver on a range of objectives, to protect and support the emotional health and wellbeing of children and young people. This would include support to those young people whose wellbeing had suffered as a result of the Coronavirus (Covid-19) outbreak.

Cabinet considered the report. Members welcomed the County Council's offer of financial support and endorsed the proposed approach. Cabinet heard that much of the preparatory work for this initiative had been carried out in conjunction with Bolsover District Council. Members recognised that there would be financial and operational advantages to commissioning the external organisation or organisations in co-operation with Bolsover District Council.

The report to Cabinet made clear that the proposed contract would run for 24 months. Members were asked to support the extension of this contract, provided that further finance was made available by Derbyshire County Council Public Health and that the contracted organisation or organisations had proved to be effective in delivering the set objectives.

RESOLVED

- (1) That Cabinet agreed the use of ring-fenced external funding, from Derbyshire County Council (DCC) Public Health, to commission an external organisation or consortium to deliver against pre-defined objectives, which aim to improve the emotional health and wellbeing of children and young people, for an initial period of 24 months, from 1 June 2022.

- (2) That the external organisation or consortium be commissioned jointly with Bolsover District Council, in order to achieve the best value for money.
- (3) That the contract be extended beyond June 2024, subject to budget availability from DCC Public Health, or other external funding providers, and the successful delivery of output and outcomes

REASONS FOR DECISION - To enable an organisation or consortium to be appointed that can successfully deliver the identified objectives, offer the best value for money and meet the needs of children and young people living in the District.

OTHER OPTIONS CONSIDERED AND REJECTED - The options of doing nothing or carrying out the work within the Council, without making use of the external funding, were considered but rejected, as not in the interests of the District or the Council.

CAB/ Pest Control Fees and Charges

89/2

1-22

Members were informed that a 'benchmarking' exercise had taken place to compare the Council's fees and charges for Pest Control Services with those made by other Derbyshire and Nottinghamshire local authorities. Cabinet heard that these were lower than the average for the other authorities. Cabinet was asked to agree that the Council's pest control fees and charges be increased, in order to bring them to the mid-point position between the highest and lowest fees and charges set by the Derbyshire and Nottinghamshire local authorities.

The report to Cabinet also proposed that a new, non-refundable, standard call-out charge of £25, be introduced for pest control visits. Members heard that some local authorities already made this charge and that it would help to reduce the number of wasted call-outs, were there no subsequent treatments.

Cabinet discussed the report. Members emphasised the important role which the Environmental Health Service plays in controlling pests. They asked for the increase in fees and charges be reviewed after 12 months, in order to determine what impact the changes have had on the take-up of pest control services.

RESOLVED

- (1) That pest control fees and charges be increased to the 'mid-position' as set out in the report, obtained through the benchmarking exercise of the fees and charges of other local authorities,
- (2) That a new, non-refundable call out charge of £25 be introduced for pest control visits.
- (3) That these changes be implemented from 1 April 2022.
- (4) That the Joint Assistant Director – Environmental Health be authorised to carry out a review on the impact of the changes to fees and charges twelve months after their implementation.

REASONS FOR DECISION - To reduce the costs of the service to the Council by bringing its fees and charges more into line with those of other local authorities in the region. To help reduce the incidence of aborted visits through the introduction of a call-out charge.

OTHER OPTIONS CONSIDERED AND REJECTED - The options of not increasing fees and charges, or increasing them by a greater amount than recommended, were considered and rejected for the reasons specified in the report.

CAB/ 90/2 1-22 **Review of Fly Tipping Enforcement and Environmental Fixed Penalty Notice Fees**

Members received an update on the work of the Council's Environmental Health Service in combatting a wide range of offences, including Fly-Tipping, by imposing Fixed Penalty Notices on offenders. Cabinet was recommended to increase these Fixed Penalties, in order to bring them into line with those set by neighbouring authorities. It was explained that this would help to resolve the inconsistencies which had developed, between Fixed Penalties that had not been increased for several years and those which had been introduced for new offences and set at considerably higher levels.

Cabinet discussed the report and the proposed increase in the Fixed Penalty Notice amounts for Fly-Tipping and other offences. Cabinet heard how the changes would establish parity between Fly-Tipping and Business-Waste 'Duty of Care' offences. Members also heard how the fines for householders and smaller, less serious, offences would remain affordable. Members welcomed this. They asked that the revised Fixed Penalties be reviewed after 12 months in order to determine their impact.

RESOLVED

- (1) The Cabinet noted the performance of the Environmental Health Service in relation to fly tipping enforcement.
- (2) That the fixed penalty fines be set at the levels specified in the report.
- (3) That the Joint Assistant Director – Environmental Health be authorised to carry out a review on the impact of the changes to the fixed penalty fine levels twelve months after their implementation.

REASONS FOR DECISION - Adjusting the fixed penalty amounts will enable the Council to keep pace with national legislative changes and ensures fixed penalty amounts act as a suitable punishment for the offence, as well as ensuring they are affordable for smaller, less serious offences.

OTHER OPTIONS CONSIDERED AND REJECTED - The options of not increasing the fixed penalties, or increasing them by a greater amount than recommended, were considered but rejected for the reasons specified in the report.

CAB/ Urgent Items (Public)

91/2

1-22 None.

CAB/ Exclusion of Public

92/2

1-22 RESOLVED – That the public be excluded from the meeting during the discussion of the following item(s) of business to avoid the disclosure to them of exempt information as defined in Part 1 of Schedule 12A to the Local Government Act 1972 (as amended by the Local Government (Access to Information) (Variation) Order 2006). [The category of exempt information is stated after each item].

CAB/ Housing at North Wingfield (Whiteleas) Development

93/2

1-22 The report to Cabinet sought approval to progress with the proposed development of 72 mixed tenure new build homes, on vacant Council-owned land at Whiteleas Avenue, North Wingfield. Members were reminded that the Council intended to develop this scheme in partnership with Rykneld Homes Limited. They also noted the contribution that it would make to towards providing new homes for the District in line with the Council Plan objectives.

Members discussed the report and endorsed the proposed approach.

RESOLVED

- (1) That Cabinet approved the proposal to develop 72 new mixed tenure homes on the vacant Council Owned land at Whiteleas Avenue, North Wingfield.
- (2) That Cabinet recommended to Council approval of the necessary borrowing to fund the development, as specified in the report.
- (3) That Cabinet recommended to Council the inclusion of this development in the Housing Revenue Account (HRA) Capital Programme.
- (4) That Cabinet considers and approves any change of mix required to the development as a result of changing economic and or market conditions.

REASONS FOR DECISION - To enable the delivery of new homes in the District, in line with the Council's commitment to deliver high quality mixed tenure homes and support the long term regeneration of the Council owned housing stock.

OTHER OPTIONS CONSIDERED AND REJECTED - Other options on the future use of the site were considered, as set out in the report.

(Paragraph 3)

CAB/ Sharley Park: Economic Case, Local Assurance

94/2

1-22 Cabinet was asked to endorse the proposed Town Fund Business Case and

Business Case Assurance for the redevelopment of the Sharley Park Leisure Centre. Members were reminded that the Council was the accountable body for the Clay Cross Towns Fund. It was responsible for ensuring that a robust governance and assurance framework was put in place in order to protect the interests of the public in how the Fund was used.

Cabinet discussed the proposed Town Fund Business Case and Business Case Assurance and agreed to support them. Members reflected on the progress which had been made towards re-developing the Sharley Park Leisure Centre. They welcomed the benefits this would have for the community of Clay Cross and the District as a whole.

RESOLVED

Cabinet agreed (as accountable body for Clay Cross Town Fund) that:

- (1) The Town Fund Business Case and Business Case Assurance presented in the report provided assurance that the Sharley Park Development provides good value for money for the public.
- (2) The Section 151 Officer be authorised to finalise the necessary documents to a 'Ready to Proceed' position.
- (3) The project is recommended to the Clay Cross Town Deal Board for consideration and approval.
- (4) The Director of Transformation, in consultation with the Portfolio Holder for Leisure, Communities and Communications, be authorised to pursue options 5, 6, 7 or 8, as outlined in the report and Business Case Assurance, given that all four options represent high value for money, as demonstrated in Paragraph 3.3 of the report.

REASONS FOR DECISION - The investment in Sharley Park leisure facility would provide high value for money for the public, contribute to addressing local health and social issues in and around Clay Cross and reduce significantly the annual cost to the Council of operating Sharley Park Leisure Centre.

OTHER OPTIONS CONSIDERED AND REJECTED - The option of not yet proceeding to the next stage for the project was considered but rejected for the reasons explained in the report.

Paragraph 3

CAB/ 95/2 1-22 Response to Cleveland and Redcar Ransomware Attack Case Study

Cabinet was informed of the cyber-attack which had occurred against Redcar and Cleveland Council and the disruption this had caused. They also heard about the lessons from this attack and how these had been applied by the Joint Information Communication Technology (ICT) Service to help prevent a successful attack from occurring locally.

Members discussed the possible organisational changes to increase the capacity

and resilience of the Joint ICT Service. They considered the reasons for the preferred option and the benefits this would have. They also discussed the costs of the new arrangements and how these could be met.

RESOLVED

- (1) That Cabinet noted the measures implemented and recommended in response to learning from the Cleveland and Redcar Ransomware Attack Case Study.
- (2) That Cabinet endorsed the proposed structure changes and recommended them to Council for consideration and approval, subject to Bolsover District Council (BDC) and Derbyshire Dales District Council (DDDC) agreeing to these changes.
- (3) That if approved by Council, Bolsover District Council and Derbyshire Dales District Council be notified of this Council's decision and asked to formally endorse the proposed structure changes to the Joint ICT Service.

REASONS FOR DECISION – To enable the Joint ICT Service to protect the Council and partner authorities from ransomware and other cyber-attacks on their electronic information and Communication Systems.

OTHER OPTIONS CONSIDERED AND REJECTED - Taking no action and other options were considered but rejected for the reasons specified in the report.

Paragraphs 1, 3 and 4

CAB/ Urgent Items (Private)

96/2

1-22 None.

CAB/ Coronavirus (Covid-19) Contingency Planning Update

97/2

1-22 Cabinet received an update on the contingency planning arrangements that were now ongoing at a regional and national level to help combat the outbreak of the Coronavirus (Covid-19).

North East Derbyshire Council

Cabinet

Council Plan Targets Performance Update October to March 2022

19 May 2022

Report of Councillor A Dale, Leader of the Council

Classification: This report is public

Report By: Kath Drury, Information, Engagement & Performance Manager

Contact Officer: As above

PURPOSE / SUMMARY

To report the outturns for the Council Plan 2019-2023 targets as of 31/03/22.

Out of the 80 targets:

- 27 (34%) are on track
 - 2 (2%) achieved during Q4 (1 behind target) and 25 (31%) achieved previously
 - 13 (16%) achieved their annual outturn for 2021/22
 - 9 (11%) have failed to meet their outturn in 2021/22, 8 (10%) of which have been affected in part by Covid 19 restrictions in 2021/22.
 - 1 (1%) has been placed on alert
 - 3 (4%) are recommended for withdrawal from framework
-

RECOMMENDATIONS

1. That outturns against the Council Plan 2019-2023 targets be noted.
2. That targets ECO 30, ENV 08 and SER 03 be withdrawn from the corporate performance framework for the reasons stated in the report.

Approved by The Leader

IMPLICATIONS

Finance and Risk: Yes ☐ No ☒

Details:

On Behalf of the Section 151 Officer

Legal (including Data Protection):

Yes ☐

No ☒

Details:

On Behalf of the Solicitor to the Council

Staffing: Yes ☐

No ☒

Details:

On behalf of the Head of Paid Service

DECISION INFORMATION

Decision Information	
Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: NEDDC: Revenue - £100,000 <input type="checkbox"/> Capital - £250,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i>	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No
District Wards Significantly Affected	None
Consultation: Leader / Deputy Leader <input type="checkbox"/> Cabinet SMT <input checked="" type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	Cabinet Members/SMT informed on route via the quarterly performance meeting on 29/04/22 Details: Ward Members

Links to Council Plan priorities, including Climate Change, Equalities, and Economics and Health implications.

All

REPORT DETAILS

1 Background

- 1.1 The attached appendix contains the performance outturn as of 31st March 2022.

2. Details of Proposal or Information

- 2.1 A summary by council plan aim is provided below:

2.2 **Our Economy - Creating a business friendly District that develops skills and jobs**

- 16 targets in total
- 6 targets are on track
- 4 targets achieved their outturn for 2021/22:
 - ECO 07 - *Deliver 3 engagement events annually to support business*
 - ECO 13 - *Hold 4 events annually to foster effective links with further and higher education establishments*
 - ECO 15 - *Deliver a bi-annual jobs fair to support jobs and skills*
 - ECO 33 - *Support at least 25 businesses each year through effective signposting and advice*
- 1 target recommended for withdrawal:
 - ECO 30 - *Establish and deliver NED Weekly Apprenticeship hour – no take-up by business for this service (see note in appendix)*
- 5 targets have been achieved previously (ECO 04 ECO 09 ECO 16 ECO 20 ECO 21)

2.3 **Our Environment - Protecting and promoting the character of our District**

- 16 targets in total
- 4 targets achieved their outturn for 2021/22:
 - ENV 09 - *Develop and deliver 2 climate change community information events per year*
 - ECO 15 - *Deliver a bi-annual jobs fair to support jobs and skills*
 - ENV 10 - *Deliver 1 climate change training event for Parish Councils per year*
 - ENV 14 - *Undertake 15 litter picks and Love Where You Live initiatives per year*
 - ENV 16 - *Measure %age of all reports of fly-tipping referred for investigation to be responded to within 3 working days (set baseline in 19/20 for 20/21 onwards)*
- 1 target on track
- 1 target has failed as it has not achieved its intended yearly outturn:
 - ENV 17 - *Measure %age of cases of waste crime (Duty of Care and fly-tipping) where sufficient evidence to prosecute has been identified, are progressed to legal services, with a prosecution file, within 60 days (set baseline in 19/20 for 20/21 onwards)*
- 1 target recommended for withdrawal:

- ENV 08 - *Develop a Climate Change Communications Strategy by April 2021* – this is a supporting activity to the new climate change strategy in development (see note in appendix)
- 1 target on alert as it may not achieve its outturn by March 2023:
 - ENV 13 - *Increase the number of fixed penalty notices issued for litter and dog fouling offences by 20% by 2023 (Baseline: 2019/20)*
- 8 targets have been achieved previously (ENV 01 ENV 03 ENV 04 ENV 06 ENV 07 ENV 12 ENV 02 ENV 19)

2.4 Our Residents – Enhancing our residents’ quality of life

- 26 targets in total
- 13 targets are on track
- 3 targets achieved their outturn for 2021/22:
 - RES 02 - *Run 12 community initiatives per year*
 - RES 26 - *Support at least 20 projects per year through the Community Action Grants Fund*
 - RES 27 - *Support at least 4 initiatives per year led by volunteers*
- 6 targets have failed to meet their outturns in 2021/22 and have in part been affected by Covid 19 restrictions during the year (RES 03,04,05 28, 30,31)
- 4 targets have been achieved previously (RES 08,10,11 25)

2.5 Our Services - Delivering high quality, cost effective services by engaging with residents, partners and Council staff

- 22 targets in total
- 7 targets are on track
- 2 targets achieved their outturns for 2021/22:
 - SER 20 - *Place 2 recycling promotions in NEDi News annually*
 - SER 22 - *Undertaking cleansing of all District estate roads at least 4 times per year*
- 1 target achieved and signed off:
 - SER 16 - *Attend 4 Parish Council Meetings per year*
- 1 target achieved behind target
 - SER 18 - *Review the Council's Petition Scheme by Annual Council 2020*
- 1 target recommended for withdrawal:
 - SER 03 - *Deliver £2m savings through the Transformation Programme by 2023* – this activity is now mainstreamed within the efficiency plan and financial management processes (see note in appendix)
- 2 targets have failed to meet their outturns in 2021/22 and have in part been affected by Covid 19 restrictions during the year (SER12 SER 15)
- 8 targets achieved previously (SER 01 SER 07 SER 08 SER 09 SER 10 SER 23 SER 24 SER 26)

2.6 Details have been provided in the appendix for those at exception and achieved together with a full council target listing.

3 Reasons for Recommendation

- 3.1 This is an information report to keep Members informed of progress against the council plan targets noting achievements and any areas of concern.

4 Alternative Options and Reasons for Rejection

- 4.1 Not applicable to this report as providing an overview of performance against agreed targets







DOCUMENT INFORMATION

Appendix No	Title
1	Council Plan Targets Update – October to March 2022
Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet you must provide copies of the background papers)	
All details on the PERFORM system	

**North East Derbyshire District Council
Council Plan Targets Update – October to March 2022**

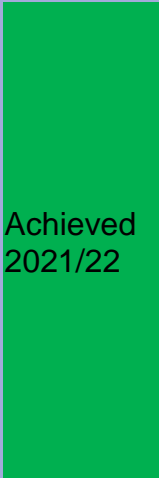
Appendix 1

Status Key

Target Status	Usage
 On Track	The target is progressing well against the intended outcomes and intended date.
 Achieved	The target has been successfully completed within the target date.
 Alert	<ul style="list-style-type: none"> To reflect any target that does not meet the expected outturn for the reporting period (quarterly). The target is six months off the intended completion date and the required outcome may not be achieved. To flag annual targets within a council plan period that may not be met.
 Failed	The target has failed to achieve what it set out to accomplish within the intended target date.
 Failed (Covid Affected)	The target has failed to achieve its intended outturn and has in part been affected by the Covid 19 Pandemic restrictions in place during 2021/22
 Withdraw	The target has been recommended for withdrawal and discussed at a quarterly performance meeting. Council Plan targets require Cabinet approval to withdraw.

Council plan targets achieved and by exception

Achieved

ECO 07 - Deliver 3 engagement events annually to support business	Growth <i>Cllr Kenyon</i>	 Achieved 2021/22	<p>Killamarsh job fair took place 3rd Feb, mainly to support recruitment of leisure staff to coincide with opening of refurbished centre in Killamarsh. 15 local employers and training providers attended and most employers had multiple vacancies. 52 people attended the event. Leisure had a great response for the majority of posts as follows: Café Assistant – 13, Sports Assistant – 10, Healthy Lifestyle Instructor – 7.</p> <p>2021/22 - 4 events held</p> <p>Future events are taking place as follows:</p> <p>Eckington, 12th May, 10 - 12</p> <p>Holmewood 7th July 10 - 12</p> <p>Dronfield 29th September 10 - 12</p>
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ECO 13 - Hold 4 events annually to foster effective links with further and higher education establishments	Growth <i>Cllr Kenyon</i>	Achieved 2021/22	<p>Through the Town Deal we have extended our working with Derby university and moved from engagement to developing a partnership approach. Derby University are Board Members of the Clay Cross Town Deal and are the supporting the development of a number of the business cases to draw down the funding. It has also resulted in extending this partnership towards potential opportunities across the District specifically pursuing the Council's low carbon agenda.</p> <p>No webinars have taken place this quarter however work continues with Derby University (as noted above) and Chesterfield College on the Clay Cross Enterprise and Skills Hub. Promotion of the University of Sheffield student research programme via social media has taken place this quarter. Two webinars were held in 2021/22 alongside various meetings with further and higher education establishments resulting in closer links being established during 2021/22</p>
ECO 15 - Deliver a bi-annual jobs fair to support jobs and skills	Growth <i>Cllr Kenyon</i>	Achieved 2021/22	Refer to ECO 07 for Killamarsh job fair. Clay Cross job fair held on 25/11/21 and a virtual job fair ran in May 21.
ECO 33 - Support at least 25 businesses each year through effective signposting and advice	Growth <i>Cllr Kenyon</i>	Achieved 2021/22	<p>The dedicated business advisor at the D2N2 Growth Hub continues to offer a wide range of business support. The type of enquiries are now less for Covid related support and more for general growth issues. The service has also been extended to the end of June 2022.</p> <p>Over 300 NED businesses supported. Activity includes Covid support, general growth advice and a rolling programme of free business support workshops. NEDDC</p>

			officers offer parallel support and advice on skills, business premises, recruitment, apprenticeships etc.
ENV 09 - Develop and deliver 2 climate change community information events per year	Transformation Cllr Kenyon	Achieved 2021/22	Climate Change Community Information content was part of the NEDDC Meet the Council events held in Eckington (27.09.21) and Clay Cross (05.10.21).
ENV 10 - Deliver 1 climate change training event for Parish Councils per year	Transformation Cllr Kenyon	Achieved 2021/22	The annual training session was led by the Home Improvement Co-ordinator at District and Parish Liaison Group on 18 March 2022.
ENV 14 - Undertake 15 litter picks and Love Where You Live initiatives per year	Operations Cllr Cupit	Achieved 2021/22	3 out of the 4 planned litter picks during this quarter took place. In addition, 3 other patrols have been added onto Quarter 4 data, as these had been recorded late earlier in the year and didn't meet the reporting deadlines for the Quarter they actually took place in. Overall the service carried out 16 proactive patrols, which was 1 more than the target. 16 - Achieved 2021/22
ENV 16 - Measure %age of all reports of fly-tipping referred for investigation to be responded to within 3 working days (set baseline in 19/20 for 20/21 onwards)	Operations Cllr Cupit	Achieved 2021/22	37 out of 39 were responded to within 3 working days. Figures have been updated retrospectively as the report used to collate this indicator was set up to include some pollution control requests which shouldn't have been Overall performance for the year was above target at 94%
RES 02 - Run 12 community initiatives per year	Transformation Cllr Powell	Achieved 2021/22	Initiatives run: Fairy Trail via Love Exploring Forever Active session Family Taster Sessions x6 Total No of sessions for the year – 15

RES 26 - Support at least 20 projects per year through the Community Action Grants Fund	Transformation <i>Cllr Powell</i>	Achieved 2021/22	8 projects have been awarded a total on £2,990.50 within the quarter. Within the year 25 projects have been approved, totalling £10,598.69. Regular promotion of successful projects through NEDDC social media is ongoing.
RES 27 - Support at least 4 initiatives per year led by volunteers	Transformation <i>Cllr Kenyon</i>	Achieved 2021/22	6 Groups were assisted in depth within the year: Holmgate Darby & Joan Club, St Paul's Happy Circle' (Dronfield), Grassmoor Friendship Club, Wingerworth Men's Shed Group, SCAMWhere? and Dronfield 2gether. The Public Health funded Community Development Worker role ended within the quarter and alternative solutions for signposting to support are being sought.
SER 20 - Place 2 recycling promotions in NED News annually	Operations <i>Cllr Cupit</i>	Achieved 2021/22	Article to be placed in Spring edition of The News informing of green bin collections resuming and promoting waste recycling (Burgundy Bin) to facilitate increased waste diversion from the residual waste (Black Bin) stream, reducing reliance of landfill and/or heat treatment. Also, included with this edition will be promotion of the Keep Britain Tidy Spring Clean initiative and the Council's arrangements to support local community group litter picks
SER 22 - Undertaking cleansing of all District estate roads at least 4 times per year	Operations <i>Cllr Cupit</i>	Achieved 2021/22	Urbanised housing estate street cleansing is scheduled on quarterly frequencies and performance is measured by way of operational cleansing program returns. However, impact of long term sickness and covid absence continue to have an impact on service delivery in certain areas of District.
SER 16 - Attend 4 Parish Council Meetings per year	Operations <i>Cllr Foster</i>	Achieved	This is now being dealt with through the District and Parish Liaison meeting plus training aimed at Parish Councils in relation to the ethical framework.

Achieved behind target

SER 18 - Review the Council's Petition Scheme by Annual Council 2020	Operations <i>Cllr Mark Foster</i>	Achieved behind target	The review went to and was endorsed by Standards Committee in January 2022. It will be agreed at Council on 25 April as formal change to the Constitution.
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Failed

ENV 17 - Measure %age of cases of waste crime (Duty of Care and fly-tipping) where sufficient evidence to prosecute has been identified, are progressed to legal services, with a prosecution file, within 60 days (set baseline in 19/20 for 20/21 onwards)	Operations Cllr Cupit	Failed 2021/22	<p>1 legal case which did not meet the 60 day target. Overall throughout the year there have been 4 legal cases, none of which had prosecution files prepared within 60 days. Due to an unfilled vacancy and unexpected staff turnover in the Environmental Enforcement Team, processing case files has been impacted. The new approach to recording and monitoring prosecution case files has been delayed due to IT system configuration errors which have been raised with the IT provider. It is expected this will be implemented in 2022/23. The recruitment challenges in the team have now been resolved and as such from April 2022/23 all new cases should meet the 90 day target timescale.</p> <p>Target 100% Actual 0%</p>
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Failed 2021/22 (Covid Affected in part)

SER 12 - Ensure that monthly car parking patrols are undertaken outside schools within the District	Cllr Cupit Operations	Failed 2021/22 Covid Affected	Due to vacancies, the Enforcement Team was staffed by just 3 Enforcement Officers working across both Councils, with one retiring in January. The Service recognises the value of parking patrols and remains committed to resuming this initiative when resources are available. However this initiative carries no enforcement powers, duties or responsibilities, and relies on having face-to-face discussions with parents which carried additional risks
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			during the Covid situation. Staffing issues are currently being resolved to enable this initiative to be taken forward in 22/23
RES 03 - Increase participation in leisure activities at leisure centres by 5000 visits per year	Transformation Cllr Powell	Failed 2021/22 Covid Affected	Participation has been excellent through this quarter with 184,101 visits recorded (target 149,000). This is the highest membership and swimming lesson figures recorded for a quarter. An increase of 59,770 from Q3. Annual attendances achieved 559,524 against a target of 596,000. A significant recovery in a covid affected year.
RES 04 - Deliver a health intervention for 258 new attendees per year	Transformation Cllr Powell	Failed 2021/22 Covid Affected	Numbers of referrals beginning to pick up and therefore number of completers also, but still affected by Covid 19 situation with limited access to GP's and vulnerable client group. Target Q4 - 64 Actual Q4 - 42 Annual target - 258 Annual actual - 163
RES 28 - Recruit 8 physical activities champions per year	Transformation Cllr Alan Powell	Failed 2021/22 Covid Affected	We have fully re-engaged back into the Clay Cross community and have started to develop a Physical Activity group that will support the recruitment of Physical Activity Champions. We have successfully recruited and retained 3 new walk leaders in Clay Cross.
RES 30 - Provide 10 waste, recycling and environmental advice to schools and community events per year	Operations Cllr Cupit	Failed 2021/22 Covid Affected	Throughout the January to March no education events have been undertaken due to Covid19 restrictions. However, continued education and awareness raising has been undertaken throughout this period with customers whose burgundy bin collections may have been delayed due to issues of contamination. Given

			learning priorities at this time and ongoing social distancing requirements, no school events are anticipated in the near future.
RES 31 - Support at least 6 school climate change projects per year	Transformation <i>Cllr Kenyon</i>	Failed 2021/22 Covid Affected	All eligible local schools were contacted and advised of the scheme. Awards were made to 3 schools (Deer Park Primary, Dronfield Infants School and Dronfield Henry Fanshawe School) whilst one application from another school was ineligible. Many schools have advised that due to the COVID lockdowns their current priorities have been focused on re-establishing educational progress and the fund will be reviewed in light of this.
SER 15 - Deliver 6 Ward walks per year	Operations <i>Cllr Foster</i>	Failed 2021/22 Covid Affected	These have not been organised yet following the Covid Pandemic due to other priorities. We will pick them up in the new corporate year and discuss with members whether they wish to have them.

Alert

ENV 13 - Increase the number of fixed penalty notices issued for litter and dog fouling offences by 20% by 2023 (Baseline: 2019/20)	Operations <i>Cllr Cupit</i>	Alert	Face to face enforcement patrols resumed part way through the year. Incremental annual targets were set to achieve a 20% increase on the baseline year by 2024-25, however it was unlikely that the overall annual target would be achieved this year as an increase was not achievable within the Covid constrictions and compounded by ongoing staffing gaps throughout the year. All 29 FPNs were for littering. An additional 11 FPNs were served for other environmental issues such as abandoned vehicles and failure to produce. Annual target 21/22= 37 Actual = 29 (*annual target by 24/25 = 42)
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To Withdraw

ECO 30 - Establish and deliver NED Weekly Apprenticeship hour	Growth Cllr Cupit	To Withdraw	Apprentice Hour has been deemed as not needed by businesses as no businesses has engaged with it. Alternative work to support businesses with apprenticeships is being considered.
SER 03 - <i>Deliver £2m savings through the Transformation Programme by 2023</i>		To Withdraw	Suggest that this target be withdrawn as the Council's efficiency plan is now managed through existing budget monitoring process and reported on quarterly to Members. Note: £1.2m (60% of target) of the target achieved up to July 2020 when the approach was changed. Financial efficiencies are now identified through Finance led, annual 'line-by-line' budget reviews and managed through the efficiency plan.
ENV 08 - Develop a Climate Change Communications Strategy by April 2021	Transformation Cllr Powell/ Cllr Kenyon	To Withdraw	<p>The new climate change communications strategy will accompany the new Climate Change Strategy being led by Partnership Team. Comms continue to raise awareness and support the Council's work on climate change. Examples include the COP 26 campaign, working with soundbites - small videos to be produced over a number of months identifying how residents can access grants, trusted traders, home improvement team etc., promoting the refurbishment at Eckington Swimming Pool -highlighting the 66% carbon reductions at the centre.</p> <p>As noted this is a supplementary task to the production of the new Climate Change Strategy which is currently being developed alongside the county strategy. The Comms team is proactively publicising items and features on climate change / carbon reduction. As such it makes sense to withdraw this target and build in targets from the new Climate Change Strategy when approved.</p>

Full Council Plan Target Listing

Aim: Our Economy - Creating a business friendly District that develops skills and jobs

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder	Progress Update
ECO 02 - Process all major planning applications 10% greater than the National Target per annum.	Operations Cllr Cupit	<p>During quarter 4 (2021/2022) 9 major applications were determined with 7 determined within the statutory period. Target 70%. Actual 78%</p> <p>During the (nationally measured) monitoring period just ended for April 2020/March 2022, to date 73 major applications have been determined with 63 determined within the statutory period. This represents 86.3% exceeding the 60% (national) target.</p> <p>In the next monitoring period (April 2021/March 2023) to date 35 major applications have been determined with 28 determined within the statutory period. This is 80%.</p> <p>The nationally set criteria have not been updated since Dec 2020 and covered the period up to September 2021. It is therefore currently unclear how future performance will be measured. However, the performance will continue to be monitored in accordance with the existing criteria.</p>
ECO 03 - Process all non-major planning applications 10% greater than the National Target per annum.	Operations Cllr Cupit	<p>During quarter 4 (2021/2022) 151 non-major applications were determined with 131 determined within the statutory period. This represents 86.8% and above the 70% nationally set target.</p> <p>During the (nationally measured) monitoring period just ended for April 2020/March 2022, to date 1519 non major</p>

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder	Progress Update
		<p>applications have been determined with 1273 determined within the statutory period. This represents 83.8% exceeding the 70% (national) target.</p> <p>In the next monitoring period (April 2021/March 2023) to date 796 non major applications have been determined with 632 determined within the statutory period. This is 79.4%.</p> <p>The nationally set criteria have not been updated since Dec 2020 and covered the period up to September 2021. It is therefore currently unclear how future performance will be measured. However, the performance will continue to be monitored in accordance with the existing criteria.</p>
ECO 07 - Deliver 3 engagement events annually to support business	Growth <i>Cllr Kenyon</i>	<p>Killamarsh job fair took place 3rd Feb, mainly to support recruitment of leisure staff to coincide with opening of refurbished centre in Killamarsh. 15 local employers and training providers attended and most employers had multiple vacancies. 52 people attended the event. Leisure had a great response for the majority of posts as follows</p> <ul style="list-style-type: none"> • Café Assistant - 13 • Sports Assistant - 10 • Healthy Lifestyle Instructor - 7 • Gymnastics Instructor- 0 (anticipated this, just was hopeful someone may have call in) • Generic Interest - 3 most signposted to NEDDC Jobs webpage <p>Future events are taking place as follows: Eckington, 12th May, 10 - 12 Holmewood 7th July 10 - 12 Dronfield 29th September 10 - 12 2021/22 - 4 events held</p>

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder	Progress Update	
ECO 13 - Hold 4 events annually to foster effective links with further and higher education establishments	Growth <i>Cllr Kenyon</i>	Achieved 2021/22	<p>Through the Town Deal we have extended our working with Derby university and moved from engagement to developing a partnership approach. Derby University are Board Members of the Clay Cross Town Deal and are the supporting the development of a number of the business cases to draw down the funding. It has also resulted in extending this partnership towards potential opportunities across the District specifically pursuing the Council's low carbon agenda.</p> <p>No webinars have taken place this quarter however work continues with Derby University (as noted above) and Chesterfield College on the Clay Cross Enterprise and Skills Hub. Promotion of the University of Sheffield student research programme via social media has taken place this quarter. Two webinars were held in 2021/22 alongside various meetings with further and higher education establishments resulting in closer links being established during 2021/22</p>
ECO 15 - Deliver a bi-annual jobs fair to support jobs and skills	Growth <i>Cllr Kenyon</i>	Achieved 2021/22	<p>Killamarsh job fair took place 3rd Feb, mainly to support recruitment of leisure staff to coincide with opening of refurbished centre in Killamarsh. 15 local employers and training providers attended and most employers had multiple vacancies. 52 people attended the event. Leisure had a great response for the majority of posts as follows</p> <ul style="list-style-type: none"> • Café Assistant - 13 • Sports Assistant - 10 • Healthy Lifestyle Instructor - 7 • Gymnastics Instructor- 0 (anticipated this, just was hopeful someone may have call in) • Generic Interest - 3 most signposted to NEDDC Jobs webpage

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			<p>Future events are taking place as follows: Eckington, 12th May, 10 - 12 Holmewood 7th July 10 - 12 Dronfield 29th September 10 - 12</p> <p>Clay Cross job fair and a virtual job fair also delivered in 2021/22</p>
ECO 25 - Lead on reviews of Town Centres and larger settlements through Government funded programmes such as the One Public Estate, Town Deal and future opportunities	Growth Cllr Cupit	On track	Draft masterplans in place for Eckington and Killamarsh, it is expected to prepare a bid to the levelling up fund for Eckington. Draft masterplan approved for Dronfield civic centre area. Business cases for Clay Cross Town Deal progressing well. £2.5m awarded from the Shared Prosperity fund
ECO 29 - Reduce the number of complaints in relation to town centre cleanliness	Operations Cllr Cupit	On track	Zero complaints were received in this period (January to March) which is within the baseline (1 per month\ 4 per quarter) target established in 2020\21 period.
ECO 30 - Establish and deliver NED Weekly Apprenticeship hour	Growth Cllr Cupit	To Withdraw	Apprentice Hour has been deemed at not needed by businesses as no businesses has engaged with it. Alternative work to support businesses with apprenticeships is being considered.
ECO 31 - Implement and manage an annual programme of capital improvements to council owned business premises to attract and retain business clients (Measure by % completion of annual programme)	Growth Cllr Renwick	On track	<p>Spend up to 11/03/2022 = 95,742.55 (18.92%) Cumulative 75.25%</p> <p>Annual Capital budget of £506k - Rolled Projects, Mill Lane external improvements (gutter replacements / cabin removal) £43,000.00, Killamarsh SC car park £25,000.00, Industrial Unit personnel door / window replacement £15,000.00, Committed (works in progress) £33,061.38, Surplus £9,186.07</p>

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
ECO 32 - Increase revenue from business centre meeting bookings by 10% each year to maximise the use of these district facilities (Baseline: 2019/20)	Growth <i>Cllr Renwick</i>	On Track	2018/19 - Total revenue £13,491 2019/20 - Total revenue £,9429 2020/21 - Total revenue £225 2021/22 Total revenue to end Q4 (March 2022) £16,848 (+£3357 over 2018/19) +24.88% uplift from pre covid
ECO 33 - Support at least 25 businesses each year through effective signposting and advice	Growth <i>Cllr Kenyon</i>	Achieved 2021/22	The dedicated business advisor at the D2N2 Growth Hub continues to offer a wide range of business support. The type of enquiries are now less for Covid related support and more for general growth issues. The service has also been extended to the end of June 2022. Over 300 NEDDC businesses supported. Activity includes Covid support, general growth advice and a rolling programme of free business support workshops. NEDDC officers offer parallel support and advice on skills, business premises, recruitment, apprenticeships etc.

Aim: Our Environment - Protecting and promoting the character of our District

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
ENV 05 - Deliver 2 proactive planning enforcement exercises per year	Operations <i>Cllr Cupit</i>	On Track	The Planning Enforcement team is working on two proactive enforcement cases. One being districtwide exercise of, enforcement and removal of unauthorised signs and banners. The second stems from an investigation on an unrelated nearby site. Unauthorised storage of seemingly scrap vehicles and metal has been found in a significant area of woodland cutting formerly used as a garden nursery.

ENV 08 - Develop a Climate Change Communications Strategy by April 2021	Transformation <i>Cllr Powell/ Cllr Kenyon</i>	To withdraw	The new climate change communications strategy will accompany the new Climate Change Strategy being led by Partnership Team. Comms continue to raise awareness and support the Council's work on climate change. Examples include the COP 26 campaign, working with soundbites - small videos to be produced over a number of months identifying how residents can access grants, trusted traders, home improvement team etc., promoting the refurbishment at Eckington Swimming Pool - highlighting the 66% carbon reductions at the centre. As noted this is a supplementary task to the production of the new Climate Change Strategy which is currently being developed alongside the county strategy. The Comms team is proactively publicising items and features on climate change / carbon reduction. As such it makes sense to withdraw this target and build in targets from the new Climate Change Strategy when approved.
ENV 09 - Develop and deliver 2 climate change community information events per year	Transformation Cllr Kenyon	Achieved 2021/22	Climate Change Community Information content was part of the NEDDC Meet the Council events held in Eckington (27.09.21) and Clay Cross (05.10.21).
ENV 10 - Deliver 1 climate change training event for Parish Councils per year	Transformation Cllr Kenyon	Achieved 2021/22	The annual training session was led by the Home Improvement Co-ordinator DPLG on 18 March 2022.
ENV 13 - Increase the number of fixed penalty notices issued for litter and dog fouling offences by 20% by 2023 (Baseline: 2019/20)	Operations <i>Cllr Cupit</i>	Alert	April. Face to face enforcement patrols resumed part way through the year. Incremental annual targets were set to achieve a 20% increase on the baseline year by 2024-25, however it was unlikely that the overall annual target would be achieved this year as an increase was not achievable within the Covid constrictions and compounded by ongoing staffing gaps throughout the year. All 29 FPNs were for littering. An additional 11 FPNs were served for other EH issues such as Abandoned vehicles and failure to produce. Annual target 21/22= 37 Actual = 29 (*annual target by 24/25 = 42)

ENV 14 - Undertake 15 litter picks and Love Where You Live initiatives per year	Operations <i>Cllr Cupit</i>	Achieved 2021/22	<p>April. 3 out of the 4 planned during Quarter 4 took place. In addition, 3 other patrols have been added onto Quarter 4 data, as these had been recorded late earlier in the year and didn't meet the reporting deadlines for the Quarter they actually took place in. Overall the service carried out 16 proactive patrols, which was 1 more than the target.</p> <p>16 - Achieved 2021/22</p>
ENV 16 - Measure %age of all reports of fly-tipping referred for investigation to be responded to within 3 working days (set baseline in 19/20 for 20/21 onwards)	Operations <i>Cllr Cupit</i>	Achieved 2021/22	<p>April. 37 out of 39 were responded to within 3 working days. Figures have been updated retrospectively as the report used to collate this indicator was set up to include some pollution control requests which shouldn't have been. Overall performance for the year was above target at 94%</p>
ENV 17 - Measure %age of cases of waste crime (Duty of Care and fly-tipping) where sufficient evidence to prosecute has been identified, are progressed to legal services, with a prosecution file, within 60 days (set baseline in 19/20 for 20/21 onwards)	Operations <i>Cllr Cupit</i>	Failed 2021/22	<p>April 1 legal case which did not meet the 60 day target. Overall throughout the year there have been 4 legal cases, none of which had prosecution files prepared within 60 days. Due to an unfilled vacancy and unexpected staff turnover in the Environmental Enforcement Team, processing case files has been impacted. The new approach to recording and monitoring prosecution case files has been delayed due to IT system configuration errors which have been raised with the IT provider. It is expected this will be implemented in 2022/23. The recruitment challenges in the team have now been resolved and as such from April 2022/23 all new cases should meet the 90 day target timescale</p> <p>Target 100% Actual 0%</p>

Aim: Our Residents - Enhancing our residents' quality of life

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
RES 01 - Whist maintaining high quality leisure facilities, reduce the annual subsidy of the leisure service year on year.	Transformation Cllr Powell	On Track	Participation has been excellent though Q4 with 184,101 visits recorded. The pool at Eckington re-opened on 27th December and activities have returned to normal. Some snag works and M&E works continue. SPLC dry side business is improving but wet attendance has gone past pre-covid. Works at Killamarsh have started and are expected to be complete by July 2022 (on site). While much refurbishment is taking place the facilities continue to improve month on month. We have just recorded the highest ever membership and swimming lesson figures.
RES 02 - Run 12 community initiatives per year	Transformation Cllr Powell	Achieved 2021/22	Q4 update: Fairy Trail via Love Exploring Forever Active session Family Taster Sessions x6 Total No of sessions – 15
RES 03 - Increase participation in leisure activities at leisure centres by 5000 visits per year	Transformation Cllr Powell	Failed 2021/22 Covid Affected	Participation has been excellent through this quarter with 184,101 visits recorded (target 149,000). This is the highest membership and swimming lesson figures recorded for a quarter. An increase of 59,770 from Q3. Annual attendances achieved 559,524 against a target of 596,000. A significant recovery in a covid affected year.
RES 04 - Deliver a health intervention for 258 new attendees per year	Transformation Cllr Powell	Failed 2021/22 Covid Affected	Jan, Feb, March, Numbers of referrals beginning to pick up and therefore number of completers also, but still affected by current Covid 19 situation with limited access to GP's and vulnerable client group. Target Q4 - 64 Actual Q4 - 42

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			Annual target - 258 Annual actual - 163
RES 05 - Deliver the PALS service to 40 residents per year and report on the socio economic and health benefits	Transformation Cllr Powell	Failed 2021/22 Covid Affected	PALS service has been COVID affected however the officer is still supporting 3 active clients via the scheme, however the scheme is now taking a whole system approach and has been successful in pulling together a partnership group that will look at improving the Health and Wellbeing of local residents. Quarter 4 successes have included: Forever Active launch, Fairy Trail launch at Holmgate and Sharley Park that supported a partnership approach to delivery using local organisation to add value to the outdoor trail through workshops and refreshments. Delivery of the Family Taster sessions supported by the Clay Cross HFG.
RES 06 - Deliver the 10 week, 560 Lifestyle Programme to at least 12 schools across the District (10,000 students per year)	Transformation Cllr Powell	On Track	During this period the team have delivered the 10 week lifestyles programme to a further 3 primary schools over this period. Resulting in 17 primary schools to date. Throughput to date is below the annual target due to smaller groups accessing the programme due to school bubbles during COVID. Year-end figures are a throughput of 4,935 variance -5065 however the programme does not conclude until the academic year finishes in July
RES 07 - Deliver additional lunch time or after school PE clubs in at least 6 schools per year.	Transformation Cllr Powell	On Track	We are currently delivering to 6 primary schools and are back to pre covid delivery. The throughput of pupils attending these sessions is 3862 pupils for Q4 of the year. Q1 - 2,468

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			Q2 - 2,505 Q3 - 3,366 Q4 - 3,862 To date 12,201
RES 09 - Deliver the Corporate Communications Strategy Action Plan by 2023	Transformation <i>Cllr Powell</i>	On track	On target, progressing actions as planned. Utilising customer feedback from Citizens Panel survey conducted Nov 21 to inform content of the news, its look and how we engage with our residents. Service performance and actions being evaluated in line with feedback received to ensure we are using best practice methods, using our own content and limiting amount of promotional material and encouraging two way conversation and engagement. Advertising in the NEWS progressing, meeting with two companies (March 22) to discuss income to supplement the cost of the NEWS.
RES 12 - Improve the overall performance and usability of the website by achieving a minimum score of 90% using the Silktide* tool by Dec 2022.	Transformation <i>Cllr Powell</i>	On track	86 Great Content Quality of content in this website 93 Excellent Accessibility Compliance with accessibility standards 87 Excellent User Experience Rate this website's user experience (UX)

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			86 Great Marketing Effectiveness of website marketing
RES 16 - Ensure home ownership models to equate to 25% of affordable homes requirement on new developments	Growth <i>Cllr Renwick</i>	On track	The Council continues to work with developers to encourage a diverse range of affordable housing products including shared ownership and discounted market sale. The final figures are currently being collated and will be ready at the end of April, however early indications show that home ownership models equate to more than 25% of affordable homes on new developments, indicating that this target is on track to be achieved.
RES 18 - Reduce rough sleeping to zero by 2023	Growth <i>Cllr Renwick</i>	On track	<u>In 2021/22 we recorded a total of 6 people sleeping rough in the district</u> Homelessness prevention - Cases opened Total number of prevention cases opened - 135 Total number of relief cases opened - 88 Total cases opened - 223 60% of cases opened in 2021/22 were at the prevention stage The National average is 55% We successfully closed 199 cases where we prevented homelessness or secured accommodation for households that were homeless already. 123 successful interventions at the prevention stage 76 successful interventions at the relief stage Our annual success rate is 89% for prevention and relief cases combined

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			<p>86% of relief cases (opened vs closed) achieved a positive outcome</p> <p>91% of prevention cases (opened vs closed) achieved a positive outcome</p> <p>It is important to have a high percentage of positive prevention & relief outcomes. At the prevention stage households are threatened with homelessness so it is vital that we are able to intervene to prevent homelessness from happening in the first place. At the relief stage households are already homeless so a speedy resolution and access to secure housing is needed to save expensive temporary accommodation costs.</p> <p>Having a high success rate at the prevention stage means that we were able to help people remain in their home. Managing high levels of prevention cases costs less money for the council. Keeping people in their own accommodation means less money spent on Temporary Accommodation and hotels.</p>
RES 20 - Create at least 4 apprenticeship opportunities by 2023	Operations <i>Cllr Foster</i>	On track	Opportunities are being explored within Housing and other services at present.
RES 21 - Invest in voluntary and community organisations to assist over 20,000 vulnerable and disadvantaged households per year	Transformation <i>Cllr Powell</i>	On track	<p>Confirmed figures for 20/21 are have been adjusted to 20,206 households assisted following collation of CAG monitoring and addition of 1,225 recorded beneficiaries.</p> <p>21/22 reported numbers will be available in Q1 22/23.</p>
RES 22 - Re-sign and launch the Armed Forces Covenant and deliver the action plan by 2023	Transformation <i>Cllr Powell</i>	On track	Flyer to promote the Council's support to the Armed Forces Community distributed to every household in the

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			District with Council Tax correspondence. Currently 103 residents registered.
RES 23 - Develop an Older People's Strategy by September 2020 and deliver the Action Plan by 2023	Transformation <i>Cllr Powell</i>	On track	28 people developed their digital skills and confidence through the Digital Connect project, 19 of whom accessing online services for the first time.
RES 24 - Develop the British Sign Language Action Plan by April 2020 for implementation in full by December 2023	Transformation <i>Cllr Dale</i>	On track	Arrangements are being made for an engagement event with the deaf community in May 2022 at Dronfield Leisure Centre. Most of the action plan has been achieved now.
RES 26 - Support at least 20 projects per year through the Community Action Grants Fund	Transformation <i>Cllr Powell</i>	Achieved 2021/22	8 projects have been awarded a total on £2,990.50 within the quarter. Within the year 25 projects have been approved, totalling £10,598.69. Regular promotion of successful projects through NEDDC social media is ongoing.
RES 27 - Support at least 4 initiatives per year led by volunteers	Transformation <i>Cllr Kenyon</i>	Achieved 2021/22	6 Groups were assisted in depth within the year: Holmgate Darby & Joan Club, St Paul's Happy Circle' (Dronfield), Grassmoor Friendship Club, Wingerworth Men's Shed Group, SCAMWhere? and Dronfield 2gether. The Public Health funded Community Development Worker role ended within the quarter and alternative solutions for signposting to support are being sought.
RES 28 - Recruit 8 physical activities champions per year	Transformation <i>Cllr Alan Powell</i>	Failed 2021/22 Covid Affected	We have fully re-engaged back into the Clay Cross community and have started to develop a Physical Activity group that will support the recruitment of Physical Activity Champions. We have successfully recruited and retained 3 new walk leaders in Clay Cross.
RES 30 - Provide 10 waste, recycling and environmental advice to schools and community events per year	Operations <i>Cllr Cupit</i>	Failed 2021/22 Covid Affected	Throughout the January to March no education events have been undertaken due to Covid19 restrictions. However, continued education and awareness raising has been undertaken throughout this

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
			period with customers who's burgundy bin collections may have been delayed due to issues of contamination. Given learning priorities at this time and ongoing social distancing requirements, no school events are anticipated in the near future.
RES 31 - Support at least 6 school climate change projects per year	Transformation <i>Cllr Kenyon</i>	Failed 2021/22 Covid Affected	All eligible local schools were contacted and advised of the scheme. Awards were made to 3 schools (Deer Park Primary, Dronfield Infants School and Dronfield Henry Fanshawe School) whilst one application from another school was ineligible. Many schools have advised that due to the COVID lockdowns their current priorities have been focused on re-establishing educational progress and the fund will be reviewed in light of this.
RES 32 - Monitor performance against the corporate equality objectives and publish information annually	Transformation <i>Cllr Dale</i>	On Track	Equalities awareness training delivered to new employees this quarter. Results of the survey conducted with Members over Council Chamber accessibility shared with the Governance Manager. The team have looked into mainstreaming the UK Relay service into the Council's revised Access for All statement. The service run by BT is free to customers and supports those with hearing and/or speech difficulties to contact organisations via text. A number of hate incidents reports have been supported by the team this quarter.

Aim: Our Services - Delivering high quality, cost effective services by engaging with residents, partners and Council staff

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
SER 02 - Deliver 4 employee liaison meetings annually	Operations <i>Cllr Foster</i>	On track	These are continuing as planned and a further meeting has taken place this quarter

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
SER 03 - <i>Deliver £2m savings through the Transformation Programme by 2023</i>	Transformation	To withdraw	<p>Suggest that this target be withdrawn as the Council's efficiency plan is now managed through existing budget monitoring process and reported on quarterly to Members.</p> <p>Note: £1.2m (60% of target) of the target achieved up to July 2020 when the approach was changed. Financial efficiencies are now identified through Finance led, annual 'line-by-line' budget reviews and managed through the efficiency plan.</p>
SER 04 - Deliver 100 hours leadership training per year	Operations <i>Cllr Foster</i>	On track	Training provision on Leadership skills is continuing with a project plan established to cover this area of Organisational Development
SER 05 - Ensure that at least 50% of transactions are made through digital channels by Dec 2024	Transformation <i>Cllr Kenyon</i>	On track	<p>Digital transactions for Q3 of 2021-22 is 53.5% (up 2.3% on last quarter)</p> <p>Q4 and annual totals (which include some figures collected annually, not quarterly) are TBC (awaiting ATP and web payments figures). Officer to update Perform as soon as they are in.</p> <p>Baseline (Q1 2018-19 is 29.98%).</p> <p>The digital percentage has increased significantly over the year and we continue to meet, and exceed the 50% target.</p> <p>The number of contact directly to the contact centre has increased, but there has been an overall increase, including online so this hasn't affected the percentages.</p>

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder	Progress Update	
			<p>The number of emails received in Q4 had dropped considerably so this should help increase the Q4 and annual figures, once all the data is returned.</p> <p>Webchat was re-introduced at the end of December though the figures remain low in comparison with other contact methods.</p> <p>Work around promoting digital services needs to continue. Consideration needs to be given to the cost and quality of each transaction type. We could remove the need for email with online 'contact us' forms which could then be more easily monitored and reported on to establish what customers are emailing us about.</p> <p>Digital transactions counted are all Self Service, automated telephone and online payments, kiosk payments etc. Non-Digital is calls, face to face, webchat, email, text etc taken by contact centre only (no other reliable stats have been provided).</p>
SER 06 - Provide self-service access to all service areas by 2023	Transformation <i>Cllr Kenyon</i>	On track	<p>All service areas who would previously have had online forms (downloadable from website or web forms) are using Self Service for customer facing services/applications.</p> <p>Environmental Health and Streetscene, Revenues, HR, Leisure, Communications, Planning, Economic Development, ICT and Governance, Elections all use Self Service.</p> <p>The need for COVID-19 related forms and online services still continues with new forms required Jan 2022, as well as for energy rebates etc.</p>

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
SER 11 - Increase the number of pre-court and court enforcement actions taken by Community Safety	Operations <i>Cllr Renwick</i>	On track	<p>Quarter 4 10 x CPW's 1 x CPN</p> <p>1 x CBO still pending</p> <p>Annual figures Community Protection Warning's - 39 Community Protection Notice - 9 Fix penalty notice - 2 Acceptable Behaviour Contract's - 4 (Police tend to take the lead on these now through the YET Team)</p>
SER 12 - Ensure that monthly car parking patrols are undertaken outside schools within the District	Cllr Cupit Operations	Failed 2021/22 Covid Affected	Due to vacancies, the Enforcement Team was staffed by just 3 Enforcement Officers working across both Councils, with one retiring in January. The Service recognises the value of parking patrols and remains committed to resuming this initiative when resources are available. However this initiative carries no enforcement powers, duties or responsibilities, and relies on having face-to-face discussions with parents which carried additional risks during the Covid situation. Staffing issues are currently being resolved to enable this initiative to be taken forward in 22/23
SER 15 - Deliver 6 Ward walks per year	Operations Cllr Foster	Failed 2021/22 Covid Affected	These have not been organised yet following the Covid Pandemic due to other priorities. We will pick them up in the new corporate year and discuss with members whether they wish to have them.
SER 16 - Attend 4 Parish Council Meetings per year	Operations <i>Cllr Foster</i>	Achieved 2021/22	This is now being dealt with through the District and Parish Liaison meeting plus training aimed at Parish Councils in relation to the ethical framework.

Council Plan Target (Target date 31/03/23 unless stated otherwise)	Directorate/ Portfolio Holder		Progress Update
SER 18 - Review the Council's Petition Scheme by Annual Council 2020	Operations <i>Cllr Mark Foster</i>	Achieved behind target	The review went to and was endorsed by Standards Committee in January 2022. It will be agreed at Council on 25 April as formal change to the Constitution.
SER 19 - Achieve a combined recycling and composting rate of 50% by March 2023	Operations <i>Cllr Cupit</i>	On track	Waste Data Flow information is estimated on like performance at ending March 2021, in particular as WDF information will not be available until ending July 2022. It is estimated 3,373 tonnes of recyclable\ compostable wastes will be diverted, yielding a combined estimated recycling rate of 37 % between January 2022 and March 2022. Q1, Q2, Q3 & Q4 periods yielding an anticipated combined recycling rate of around 46 %.
SER 20 - Place 2 recycling promotions in NEDi News annually	Operations <i>Cllr Cupit</i>	Achieved 2021/22	Article to be placed in Spring edition of The News informing of green bin collections resuming and promoting waste recycling (Burgundy Bin) to facilitate increased waste diversion from the residual waste (Black Bin) stream, reducing reliance of landfill and/or heat treatment. Also, included with this edition will be promotion of the Keep Britain Tidy Spring Clean initiative and the Council's arrangements to support local community group litter picks
SER 21 - Undertake Local Environmental Quality Surveys to establish 96% relevant land surveyed meets grade B or higher cleanliness standards in line with Code of Practice for Litter and Refuse	Operations <i>Cllr Cupit</i>	On track	LEQS's established 2.89 % of streets and relevant land surveyed fell below grade B cleanliness standards resulting in 96% meeting the 96% annual target resulting in Q1 to Q4 combined performance of 3.72 %.
SER 22 - Undertaking cleansing of all District estate roads at least 4 times per year	Operations <i>Cllr Cupit</i>	Achieved 2021/22	Urbanised housing estate street cleansing is scheduled on quarterly frequencies and performance is measured by way of operational cleansing program returns. However, impact of long term sickness and covid absence continue to have an impact of service delivery in certain areas of District.

North East Derbyshire District Council

Cabinet

19 May 2022

County Wide Homelessness & Rough Sleeping Strategy

Report of Councillor C Renwick, Portfolio Holder for Housing & Community Safety

Classification: This report is public

Report By: Lee Pepper – Housing Strategy & Homelessness Manager

Contact Officer: Lee Pepper

PURPOSE / SUMMARY

For Cabinet to endorse the adoption of the county wide homelessness strategy. The pandemic and subsequent response by all of the district and borough authorities in Derbyshire has led to a sea change in collaborative working from across the health and social care sectors, criminal justice system and the NHS. North East Derbyshire have been at the forefront of this activity and we have led on the development of a new county wide homelessness strategy. The aim is to lock in the new partnerships and joined up working formed over the last two years in order to improve homelessness provision for our residents.

RECOMMENDATIONS

1. That Cabinet note the contents of this report
2. That Cabinet endorses the County wide homelessness strategy

Approved by the Portfolio Holder – Cllr C Renwick

IMPLICATIONS

Finance and Risk: Yes ☒ No ☐

Details:

The special projects post holder will be tasked with delivering the objectives contained in the five year strategy action plan. This post will be funded by all of the Derbyshire District and Borough Councils and Derbyshire County Council and the post itself will be hosted by North East Derbyshire District Council. The post is currently undergoing

a job evaluation exercise and is expected to be either grade 11 or grade 12 of the salary scale. The annual cost of the post to NED is expected to be between £5,000 & £10,000 per annum and this will be covered by existing homelessness grant funding.

On Behalf of the Section 151 Officer

Legal (including Data Protection):

Yes ☐

No ☒

Details:

N/A

On Behalf of the Solicitor to the Council

Staffing:

Yes ☐

No ☒

Details:

N/A

On behalf of the Head of Paid Service

DECISION INFORMATION

Decision Information	
Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: NEDDC: Revenue - £100,000 <input type="checkbox"/> Capital - £250,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i>	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No
District Wards Significantly Affected	All
Consultation: Leader / Deputy Leader <input type="checkbox"/> Cabinet <input type="checkbox"/> SMT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	Yes Details: Portfolio Holder for Housing

Links to Council Plan priorities, including Climate Change, Equalities, and Economics and Health implications.

Better health & housing outcomes for residents
--

REPORT DETAILS

1 **Background** *(reasons for bringing the report)*

- 1.1 The challenges we have faced over the course of the last two years has brought about creativity, innovation, improved partnership working and a wide recognition of the link between homelessness and health.
- 1.2 Through our co-ordinated approach to tackling homelessness and service delivery we have seen improved outcomes for many people across North Derbyshire with long and complex histories of homelessness.
- 1.3 North East Derbyshire District Council (NEDDC) has an excellent reputation for the way it delivers its homelessness service. We always try to find positive outcomes for our residents regardless of the complexities we may encounter, however, we have for some time faced difficulties linking vulnerable people into the services that they need. Those with enduring multiple complex needs have often had difficulty engaging with drug, alcohol and mental health services because often those services apply rigid rules that lead to people falling between the gaps. Likewise, we have evidence to show that services will often refuse to take people on because they need one problem addressing (drug addiction) before they can access a service (mental health). This leads to a chicken and egg situation whereby people are left without any support service at all.
- 1.4 The new county wide homelessness and rough sleeping strategy (see appendix 1) has a core aim to break down system blockages, and argues that a multi-disciplinary approach is needed to make systems work better and that services are flexibly designed around the needs of our customers.
- 1.5 The Homelessness Reduction Act (2017) is now fully embedded and this legislation has enabled councils to do much more for people facing homelessness. The Government are committed to ending rough sleeping by 2024 and this new Derbyshire wide strategy is fully in keeping with the positive spirit of the homelessness legislation and the ambition of the Government's target.
- 1.6 The strategy makes reference to the new Domestic Abuse Act (2021) and contained within the list of priority actions are proposals to increase support and easier access to accommodation for abuse victims.

2. Details of Proposal or Information

- 2.1 The strategy has been developed through close collaboration between the Derbyshire Homelessness Officers Group (DHOG), Derbyshire County Council, Public Health, NHS, Police, Probation, and wide range of partner agencies including from the voluntary sector.
- 2.2 The strategy is ambitious and our vision is “working collaboratively across Derbyshire to prevent and reduce homelessness – making it everyone’s responsibility.
- 2.3 The strategy will meet the vision and aims through the delivery of 4 clear priorities:
 - 1. Make homelessness everyone’s responsibility through a system wide approach
 - 2. Prevent homelessness and respond through early intervention and personalised solutions
 - 3. End rough sleeping and repeat homelessness
 - 4. Develop sustainable supported and settled housing solutions
- 2.4 The Director of Public Health for Derbyshire is a signatory and the strategy will sit under the Health & Wellbeing Board. This represents a significant shift in how homelessness strategies are implemented. With the strategy sitting within the wider health spectrum this means that we have a huge opportunity to transform housing and homelessness services for the people we serve.
- 2.5 The Derbyshire strategy will serve as the council’s main homelessness & rough sleeping strategy for 5 years.
- 2.6 We will be creating a project worker post funded via the district and borough councils to deliver on the action plan. We have received confirmation from Derbyshire County Council that they intend to help fund this post with us.

3 Reasons for Recommendation

- 3.1 The previous two years have brought us to a unique position whereby there is now a broad consensus that we are stronger by working together.
- 3.2 By adopting this strategy we will be able to meet the continued challenges ahead such as meeting the needs of those with multiple and complex needs and the coming issues related to the increases in the cost of living.

4 Alternative Options and Reasons for Rejection

- 4.1 We proceed with our own homelessness strategy

- 4.2 We would not have the added support of the other district and borough councils and the influence and added value of Derbyshire County Councils involvement.

DOCUMENT INFORMATION

Appendix No	Title
1&2	Draft Derbyshire Homelessness & Rough Sleeping Strategy Policy framework & legislative background
Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet you must provide copies of the background papers)	

Derbyshire Homelessness Strategy 2022 – 2027

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Foreword

Stronger Together

I am delighted to introduce Derbyshire's first ever countywide Homelessness and Rough Sleeping Strategy. This strategy marks a pinnacle moment in our approach to tackling homelessness, signalling a multi-agency collaborative approach, recognising that we are stronger together.

The reasons that lead to homelessness are multiple and often extremely complex. Many people have needs that extend beyond the basic need for a home and impact on their health and wellbeing. It is not possible for Local Housing Authorities to meet those needs in isolation, but rather a successful strategic approach to preventing homelessness is dependent upon a coordinated multi-agency response, ensuring that the right advice and support is given at the right time, with opportunities for early intervention and promotion of wellbeing being prioritised wherever possible.

Partners in Derbyshire face considerable challenges in responding to homelessness and rough sleeping, set against a backdrop of the global pandemic, increases in the cost of living and an increasingly unaffordable housing market.

The multi-agency response to protecting people experiencing homelessness during the pandemic shows what can be achieved when we

work together. The close collaboration between district and borough councils, our partners at Derbyshire County Council, the NHS, criminal justice system and the Health & Wellbeing board proved what can be achieved when we work together and the driving force behind this strategy is to ensure that this new way of working remains the new normal.

Derbyshire's Homelessness Strategy builds on the work during COVID-19 by further preventing people from experiencing homelessness in the first place and helping people who are experiencing homelessness build a more positive healthier future.

Meeting these challenges requires a radical change in how everyone works; simply carrying on as before will not deliver the reduction in homelessness and rough sleeping that needs to be achieved.

This is an exciting time with opportunities to transform our approach to tackling homelessness and ending the need for anyone to sleep rough.

The vision is simple – **“working collaboratively across Derbyshire to prevent and reduce homelessness – making it everyone's responsibility.”** This Strategy reflects our strong shared commitment to realising this vision.



Dean Wallace
Director of Public Health for Derbyshire

We are excited to be able to adopt such an ambitious Countywide Homelessness & Rough Sleeping Strategy and are committed to working in partnership across the County to transform our response to homelessness.



Cllr Paul Hillier

Leader and Cabinet Member
for Housing & Public Health
Amber Valley Borough Council



Cllr Paul Maginnis

Lead Member for Health
and Wellbeing
Erewash Borough Council



Cllr Sandra Peake

Portfolio Holder –
Housing
Bolsover District Council



Cllr Fiona Sloman

Executive Councillor for
Housing & Licensing
High Peak Borough Council



Cllr Christine Ludlow

Cabinet Minister for
Housing
Chesterfield Borough
Council



Cllr Carolyn Renwick

Cabinet Member for
Housing & Community
Safety
North East Derbyshire
District Council



Cllr Chris Furness

Chair of Community and
Environment
Derbyshire Dales District
Council



Cllr Gordon Rhind

Chair of Housing &
Community Service
Committee
South Derbyshire District
Council



**Derbyshire
Homelessness
Officers Group**



Introduction

This is Derbyshire's first Countywide Homelessness and Rough Sleeping Strategy and signifies a transformation in our response to homelessness. Through this strategy we want to ensure a whole system approach whereby homelessness is everyone's responsibility.

It is widely recognised that homelessness, in its causes and consequences, is a cross-cutting issue, which cannot be tackled by one agency alone. In order to effectively prevent and respond to homelessness it is essential that all partner agencies work collaboratively together in an integrated way to both address the underlying causes that have led to homelessness, but also develop a system that meets the needs of this, often vulnerable, client group in a coordinated way.

The homelessness response to the COVID-19 pandemic has seen a collective partnership approach to protecting the most vulnerable members of our communities. Through our response to the pandemic we have demonstrated what working together can achieve and there is strong evidence to show that our actions have saved lives and prevented hospital and intensive care admissions.

This unprecedented challenge has led to creativity, innovation, improved partnership working, and a wider recognition of the intrinsic link between homelessness and health. Through a co-ordinated approach to service delivery we have witnessed improved outcomes for some of our clients with long and complex histories of homelessness.

Through this strategy we want to build upon this collaborative approach and create a new normal that breaks down current blockages within the system, ensuring a multi-disciplinary approach designed around the needs of customers.

The response to the pandemic has created a unique opportunity to ensure that systems change permanently. Through this strategy we want to ensure that there is a legacy; changing the way homelessness and wider services are designed, commissioned, and delivered across Derbyshire.



This strategy sets out a clear and ambitious plan to transform our response to homelessness and has been developed through close collaboration between the Derbyshire Homelessness Officer's Group (DHOG), Derbyshire County Council, Public Health, NHS, Police, Probation, and a wide range of partner agencies. The success of its delivery will rest upon the ongoing commitment of all of these organisations to meet our vision, and to ensure that homelessness is everyone's responsibility and the response that we saw during the pandemic becomes the new normal.

Building on Success: Derbyshire Homelessness Officers Group

Derbyshire Homelessness Officers Group's (DHOG) purpose is to promote homelessness reduction and prevention through strategic leadership and the development and commissioning of improved and integrated homelessness services in the County. DHOGs mission is to make homelessness, and the causes of homelessness, everyone's responsibility.

DHOG is made up of homeless leads from the 9 District and Borough Authorities (including Staffordshire Moorlands), together with representatives from Public Health and Derbyshire County Council.

DHOG recognises that this Strategy sets out an ambitious plan and vision for tackling homelessness over the next five years, and to successfully deliver this will require significant commitment from all of the Local Authorities and our key partners. However this strategy is built upon a successful partnership, which has a unique reputation for getting things done, and bringing about collaboration and change.

The response to the pandemic has crystallised the impact that a joint and collaborative approach can have, and the combined effort of all DHOG partners ultimately saved lives. Our response included:

- Jointly commissioning the use of a local hotel to provide emergency accommodation.
- Securing match funding of £86,000 from Derbyshire County Council in order to pool COVID-19 emergency funds to enable a collaborative approach.
- Bringing together partners from the NHS, public health, adult social care, police, substance misuse services and the charitable sector to provide support to those accommodated as part of the crisis response.
- Establishing a 'Keeping Everyone In Service' (KEIS) to continue to provide accommodation and support to clients with severe and multiple deprivation, securing funding from a wide range of partners.
- Development of the Mount Cook Winter provision to provide emergency cold weather provision, with multi-agency support available on site.

Other achievements and successes of DHOG include:

- Derbyshire Move-on support protocol.
- Joint commissioning on an integrated ICT solution to meet the requirements of the Homelessness Reduction Act 2017.
- Co-ordination of rough sleeper counts across Derbyshire and Staffordshire Moorlands.
- Successful Rough Sleeper Initiative funding bid to provide outreach services across Derbyshire.
- Joint commissioning of a countywide out of hours service
- Joint commissioning of Call B4U Serve to prevent homelessness from the private rented sector

These achievements provide us with a solid platform of collaboration to meet the ambitions set out in this strategy.



Our Vision

Our Vision for Homelessness across Derbyshire

Working collaboratively across Derbyshire to prevent and reduce homelessness – making it everyone's responsibility.

We recognise that while each district and borough is unique, many of the challenges we face in tackling homelessness are common across the whole of Derbyshire, and therefore this Strategy provides us with a platform upon which to transform homelessness services across Derbyshire. We recognise that the impact that we have when we work together is greater and we can achieve more. Together we are stronger.

Through this Strategy we aim to:

- Create, share, and replicate best practice and innovation in responses to homelessness and its prevention across Derbyshire.
- Commission and develop joint services and improve collaboration wherever possible.
- Prevent homelessness across the whole system by intervening earlier and developing individual solutions.
- Respond to homelessness by ensuring individuals have prompt access to homes and tailored support.
- Secure system wide transformation of all services in recognition that homelessness is everyone's responsibility.
- Increase the range of affordable housing options available across the County.
- Develop a better understanding of the causes of homelessness through improved data capture across the sub region.



Meeting our Vision

Transforming our Approach

This Strategy sets out an ambitious plan for transforming our response to homelessness across the County. The scale and complexity of the challenges that face the partnership over the lifetime of this strategy cannot be underestimated; these challenges include the recovery from the pandemic, high increases in the cost of living, national increases in homelessness and rough sleeping, and pressures on budgets – set against an increasingly unaffordable housing market

Through the delivery of the Strategy we will continue to work closely with partners to develop a new approach to responding to homelessness that focuses on preventing homelessness at the earliest opportunity, while providing rapid housing responses to those that need them. We will work to embed homelessness prevention approaches across all public services. To meet the vision and aims of the strategy there is a need to transform service delivery through the following principles:

Collaboration

A collaborative partnership approach is fundamental to being able to effectively tackle homelessness. This Strategy is a multi-agency document and has been developed with partners to tackle the underlying causes of homelessness, create effective pathways out of homelessness, and design out system blockages.

Making homelessness everyone's responsibility

We are clear that all agencies have a responsibility to prevent homelessness. We will work with partners and local communities to ensure that the factors that lead to homelessness can be better understood and identified, with effective pathways into preventative services in place, and clear and accessible referral mechanisms. We aim to embed this approach across Derbyshire, significantly reducing crisis presentations and ensuring effective homelessness prevention interventions, partnerships and pathways are in place.

A personalised approach

We recognise that people experiencing homelessness are individuals and have different and unique circumstances and needs. Through this Strategy we intend to deliver solutions that are tailored to the individual needs of people. Our approach is to recognise the strengths and assets that individuals have, and we will build upon these strengths, empowering individuals, and ensuring a trauma informed approach across all key services.



Strategic Priorities

This Strategy will meet the vision and aims through the delivery of 4 clear priorities:

1. Make homelessness everyone's responsibility through a system wide approach

- Secure System-wide commitment to transform services in recognition that homelessness is everyone's responsibility.
- Embed homeless prevention across public services.

2. Prevent and respond to homelessness through early intervention and personalised solutions

- Intervene earlier to ensure opportunities for homeless prevention are maximised with effective and targeted tools in place.
- Promote customer choice in developing bespoke housing solutions

3. End rough sleeping and repeat homelessness

- Deliver a multi-agency, trauma informed approach to meet the multiple and complex needs of individuals through multi-disciplinary interventions

- Develop targeted rough sleeping prevention services and rapid accommodation and support
- Prevent repeat homelessness through individually tailored accommodation and support options

4. Develop sustainable supported and settled housing solutions

- Advocate for higher standards in the regulation of supported housing at a national level
- Develop, improve, then maintain the standards and management of supported housing provision to meet the needs of our homeless population
- Improve access to affordable, quality, private sector homes to respond to homelessness
- Secure commitment from social housing providers to tackle homelessness as a corporate priority
- Ensure an adequate supply of temporary accommodation and minimise the use of B&B accommodation.

The Strategy sets out how these strategic priorities will be delivered.

Homelessness in Figures

Understanding Homelessness across Derbyshire

A full data report is available upon request.

In 2020/21, there were

2,603

households who were homeless or threatened with homelessness



In 2020/21,

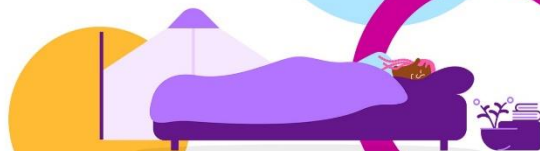
104

people were verified rough sleeping across Derbyshire



434 households

were homeless due to the loss of private rented accommodation in 2020/21



The main reason for homelessness in 20/21 was family eviction

613

households were homeless for this reason



382 households

were homeless due to relationship breakdown in 2020/21



344 households

were homeless due to domestic abuse in 2020/21



In 2019/20

292

households were evicted from social housing



In 2020/21,

143

people were evicted from supported housing



In 2020/21,

1,479

people experiencing homelessness had an identified support need



Mental health is the most prevalent support need, with

33%

of homeless households having a mental health support need



In 2020/21

1,031

households had their homelessness prevented



In 2020/21,

796

households had their homelessness relieved



951 households

were accommodated in temporary accommodation in 2020/21



43%

increase

in the use of temporary accommodation in 2020/21 compared with the previous year



28%

increase

in the use of B&Bs in 2020/21 compared with the previous year

592 households

households were accommodated in B&Bs in 2020/21



Make Homelessness Everyone's Responsibility Through a System-Wide Approach



In order to be able to meet the vision of this Strategy we intend to develop a clear Derbyshire Homelessness Charter for partner agencies to be sign up to. The Charter will set out our vision for homelessness and ask partner agencies to sign up to this and make a pledge as to what they can do to help us achieve the vision. Building upon this we will explore the feasibility of developing a commitment from partners to collaborate to prevent homelessness in order to embed homeless prevention across public services. In the meantime we will streamline the existing duty to refer process to ensure timely and quality referrals.

We know that there are currently missed opportunities across the system to prevent homelessness; a wide range of agencies have opportunities to reduce housing crisis amongst the clients that they work with. We can achieve this by working in a more joined up way to identify those individuals that are at a greater risk of homelessness. By working to identify the triggers for homelessness and ensuring that agencies can recognise the indicators of housing stress, we can ensure that partner agencies are equipped to prevent homelessness and make appropriate timely referrals. We are clear that homelessness is everyone's responsibility, and by all agencies accepting this responsibility we can transform our approach to homelessness across the County.

While it is widely recognised that there are strong correlations between homelessness and severe physical and mental health conditions, alongside significantly reduced life expectancy, the pandemic has crystallised the links between health and homelessness like never before.

We will work to improve access to health services for people experiencing homelessness to address both immediate and longer term needs, while recognising that people experiencing homelessness may not find it easy to access mainstream service provision.

It is acknowledged that there are currently barriers within the current system that often mean that individuals experiencing homelessness with complex needs aren't always able to access the wider services that they need to, including mental health, substance misuse, and adult social care services. Often individuals with complex and multiple needs fail to attend appointments at specific locations and times, or engage with the necessary services, this can result in them being discharged from services. We will work closely with Public Health and Derbyshire County Council to ensure that services are accessible to those experiencing multiple and severe deprivation and that individual outcomes are improved.

We have identified high levels of evictions from social housing in some parts of the County, we will work closely with all social housing providers to end evictions into homelessness, through the development of pre-eviction protocols and encouraging landlords to sign up to the principles of Homes for Cathy.

Significant parts of the County are very rural and as such homelessness in these areas is often hidden. People who are experiencing homelessness or in housing difficulty are more likely to try and make temporary arrangements with family and friends, compared with more urban areas with greater provision available. We will undertake research into the nature and extent of rural homelessness across the County and raise awareness within rural communities of the help and support that is available to people who are at risk of experiencing homelessness.

This Strategy provides the opportunity to develop more consistent approaches to how each Local Authority delivers their housing options and homelessness services, including learning from, sharing, and replicating best practice and innovation.

We will also ensure that data informs and underlies everything that we do. We will ensure that we collect data more effectively across the wider system and use this data to improve targeted interventions and joint approaches.



Actions

What we will do to make homelessness everyone's responsibility through a system-wide approach	
1.	Develop a Homelessness Charter for partner agencies across Derbyshire to sign up to.
2.	Assess the feasibility of a Commitment to Collaborate in order to embed homeless prevention across public services.
3.	Identify the key triggers for homelessness and work with partners to ensure that they are equipped to prevent homelessness and/or make seamless referrals where necessary.
4.	Streamline the Duty to Refer referral system and work with partner agencies to improve the timeliness and quality of referrals.
5.	Develop a Countywide Homelessness Forum.
6.	Understand the baseline health position of the homeless population by undertaking Homeless Link's Health Needs Audit.
7.	Improve access to health services, and health outcomes for individuals experiencing homelessness.
8.	Work with Derbyshire County Council and Public Health to influence and inform the commissioning and delivery of mental health, substance misuse, and adult social care services to ensure they are accessible and meet the needs of clients experiencing homelessness with complex and multiple needs.
9.	Seek that stock holding authorities sign up to the principles for Homes for Cathy.
10.	Encourage all social housing providers to become a member of Homes for Cathy.
11.	Undertake research into the nature and extent of rural homelessness across the area and raise awareness within rural communities of how to access help.
12.	Create more consistent approaches to the delivery of Housing Options services across Derbyshire.
13.	Develop a common referral form to access homeless services across Derbyshire.
14.	Ensure that data is captured widely and effectively across the system to understand homelessness and the wider determinants, and that this data is used to improve interventions and joint approaches.

Prevent and Respond to Homelessness Through Early Intervention and Personalised Solutions



Across Derbyshire we have had significant success in both preventing and relieving homelessness following the implementation of the Homelessness Reduction Act 2017, but we recognise that we can always do more.

By acting quicker and earlier to identify problems alongside the provision of high-quality advice, assistance, and advocacy, we will ensure people have the best chance of staying in their home. We will also develop a greater understanding of the impact of wider social issues such as childhood poverty and disadvantage, unemployment, poor health and wellbeing, and lack of access to affordable, decent homes. We believe this will greatly increase the chances of positive outcomes for people at risk of experiencing homelessness.

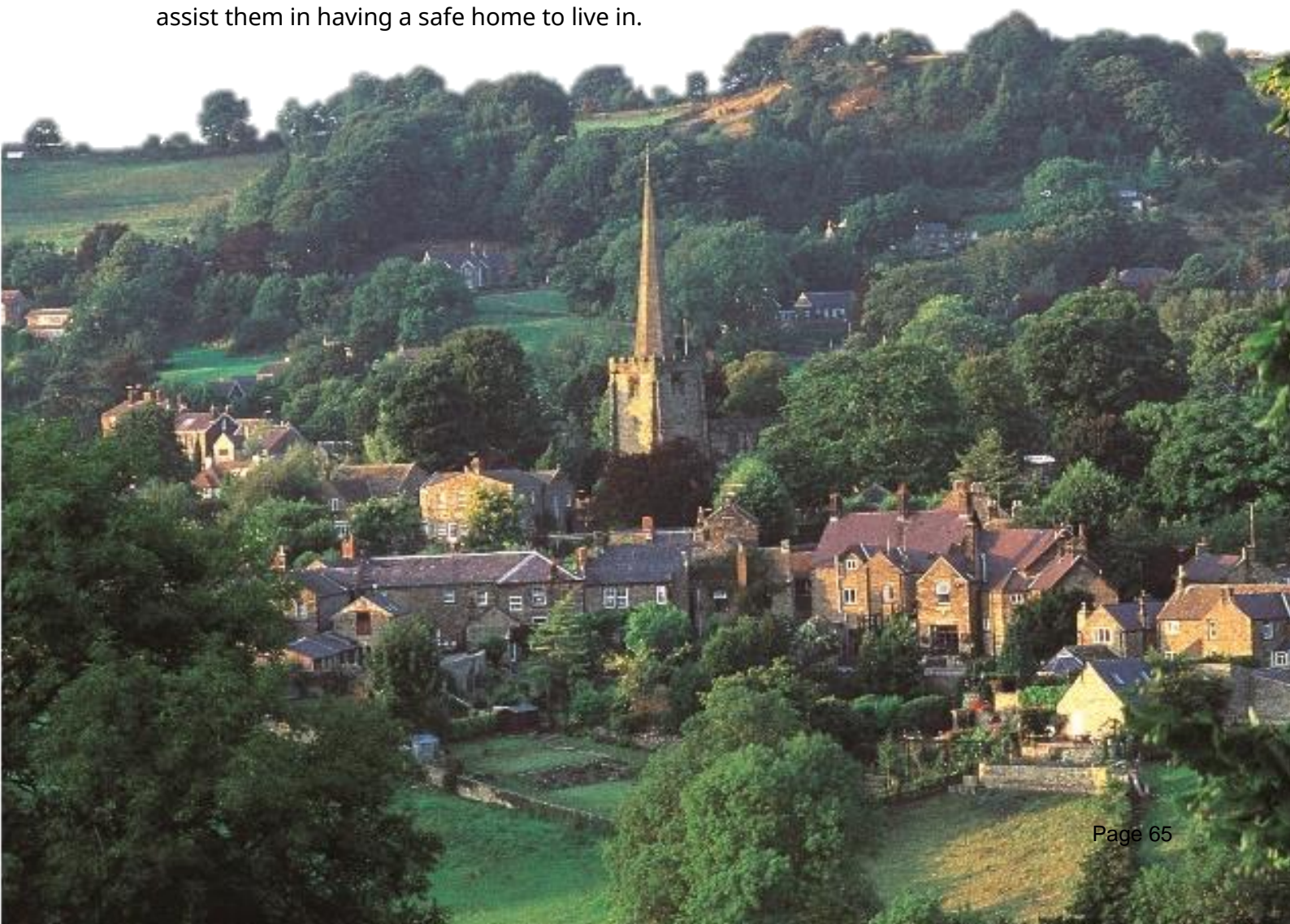
Alongside our intention to promote the earliest possible prevention by embedding homelessness prevention awareness and information through a multi layered, whole system, partnership approach, we are committed to ensuring all Housing Options services work with individuals prior to the statutory 56-day threat of homelessness. We will work with people at the earliest possible point to ensure that opportunities for prevention are maximised, this will include undertaking an awareness raising campaign encouraging people to seek help at the earliest point.

In order to ensure that we are able to deliver personalised housing solutions we will develop an integrated homelessness and wellbeing assessment which will identify the wider support and wellbeing areas that people need help with alongside understanding their strengths and aspirations.

We will continue to work with partners to develop and deliver effective, targeted, and consistent homelessness prevention services targeted at the main causes of homelessness – in particular we will undertake research into the causes of family evictions across Derbyshire in order to gain an in depth insight into this area and develop targeted interventions accordingly. We will work with key partners to ensure that a range of joint protocols are in place to prevent homelessness and create clear pathways out of homelessness.

It is anticipated that increases in the cost of living, together with the ongoing impact of the COVID-19 pandemic will lead to people finding it increasingly difficult to meet their housing costs. We will ensure that a range of measures are in place to prevent homelessness linked to the wider economy, increases in the cost of living, and the recovery from the pandemic. We will work in partnership to ensure adequate services are in place to improve people's financial capability, including accessing education, employment and training. We will also ensure that there are targeted interventions to support both tenants and landlords in order to minimise evictions from the private rented sector.

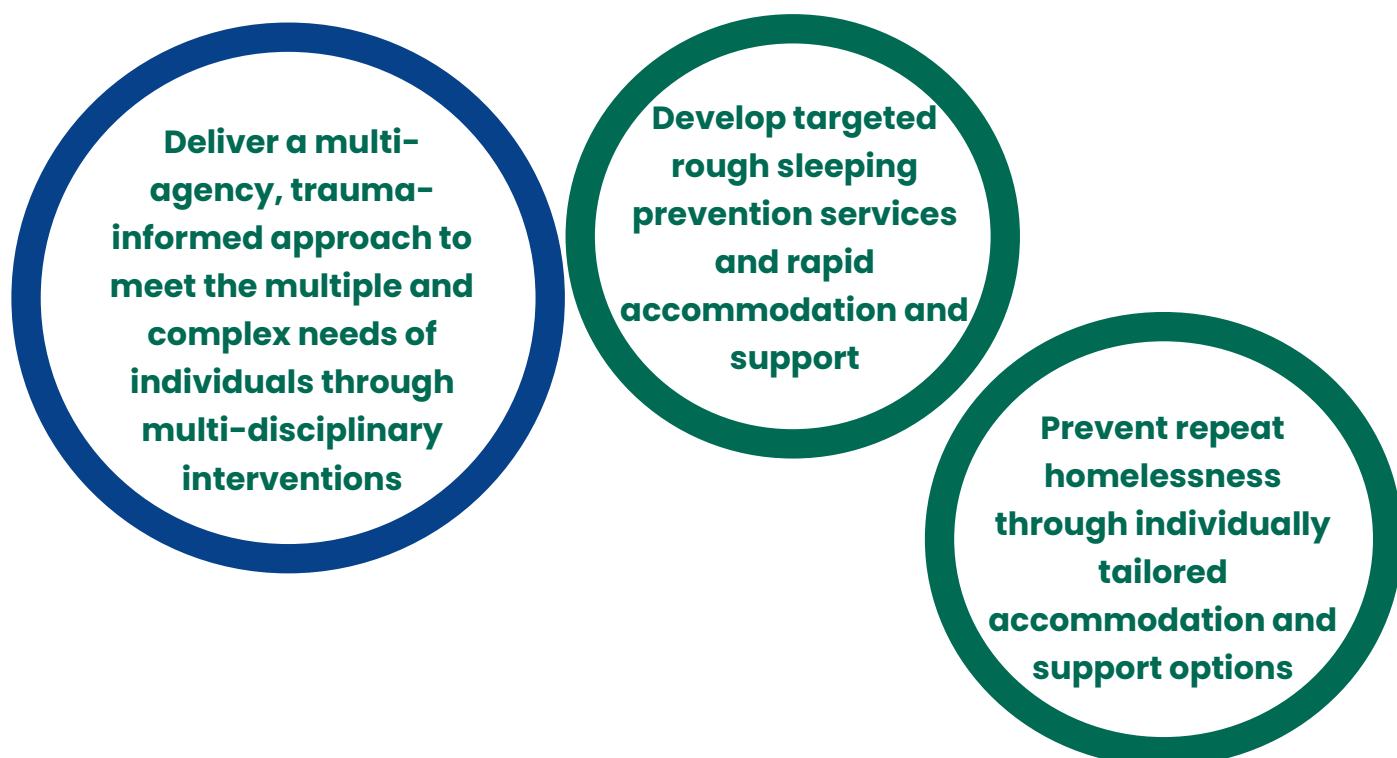
Following the enactment of the Domestic Abuse Act 2021 we will work closely with Derbyshire County Council to meet the requirements of the Act, and ensure that for those experiencing domestic abuse there are a range of options and choice available to assist them in having a safe home to live in.



Actions

What we will do to prevent and respond to homelessness through early intervention and personalised solutions	
1.	Undertake research into the impact of wider social issues on homelessness and develop partnership interventions accordingly.
2.	Commit to working to prevent homelessness prior to 56 days, and where funding allows develop a specialist early intervention project.
3.	Undertake an awareness raising campaign focusing on homeless prevention, encouraging individuals to seek help at the earliest point.
4.	Develop an integrated homelessness and wellbeing assessment.
5.	Work with Derbyshire County Council to meet the requirements of the Domestic Abuse Act 2021, including ensuring that there is a range of housing options, choice and information available to those experiencing domestic abuse.
6.	Ensure a range of measures are in place to prevent homelessness linked to the wider economy and increases in the cost of living.
7.	Ensure adequate access to services to improve customer's financial capability, including access to education, training, and employment.
8.	Commit to improving the consistency of prevention toolkits across Derbyshire.
9.	Undertake detailed research into the nature and extent of family evictions and develop targeted preventative tools accordingly.
10.	Work to maximise preventions from the private rented sector through the development of targeted interventions.
11.	Explore the viability of creating a county-wide private landlords forum.
12.	In partnership with social housing providers develop a pre-eviction protocol.
13.	Develop a supported housing pre-eviction protocol in partnership with providers.
14.	Develop a prison release protocol.
15.	Work with the relevant hospitals to develop a hospital discharge protocol.
16.	Review the 16/17 year old joint protocol with Children's services and develop a young person's protocol.

End Rough Sleeping and Repeat Homelessness



Through this strategy we are committed to ensure that we can end the need for anyone to sleep rough across Derbyshire. Rough sleeping is harmful to both individuals and communities and we believe that no one should have to sleep on the streets.

We will deliver a reduction in rough sleeping and address the multiple harms it brings to individuals and communities through rapid intervention to offer a route off the street for all, improving health and wellbeing, and tackling street activity associated with rough sleeping.

If we are to minimise the considerable harm caused by rough sleeping, the most important thing we can do is to prevent it from happening in the first place. However, we can't do this in isolation, rather, we need to ensure that the right support is in place from other key agencies, including health services, adult social care, prison, probation, police, the care system and the Job Centre working together to support the most vulnerable, with services in place that prevent people ending up in crisis.

We will identify the key triggers that lead to rough sleeping, and work with partner agencies to ensure that these key triggers and risk factors are identified, and referrals are made. We will also ensure that effective preventative work is targeted at groups who have a greater likelihood of experiencing homelessness and rough sleeping.

We will provide a rapid intervention for all rough sleepers which will offer a route off of the streets for everyone, through an assertive outreach service, that works effectively and rapidly with those new to the streets – alongside supporting more entrenched rough sleepers into accommodation and support and providing supported reconnections to those from out of area.

We will ensure that no one in Derbyshire has to sleep rough through the creation of a clear accommodation pathway from the streets into a range of accommodation options, including exploring the feasibility of a Countywide assessment centre. We will also create specialist winter provision, building upon the success of the Mount Cook project.

While rough sleeping is the most visible form of homelessness, and one that creates the greatest risk of harm, we recognise that across the majority of Derbyshire Local Authority areas rough sleeping levels are low; however there has been over recent years an increase in the number of individuals with complex and multiple needs who have a history of repeat homelessness across all areas of Derbyshire.

For many people experiencing homelessness is not just a housing issue, it is closely linked with complex and chaotic life experiences, often having their roots in entrenched disadvantage, and leaving people socially and economically excluded.

We cannot successfully tackle homelessness and rough sleeping without addressing the multiple needs of clients, and to do this we must work in partnership.

Through the establishment of a Multi-Disciplinary Team we aim to deliver assertive and co-ordinated services to those clients with the most complex needs to ensure a holistic and collaborative approach to responding to their homelessness and the wider support and health issues that they experience, breaking down some of the existing system blockages and preventing repeat homelessness from occurring.

We recognise that homelessness in adults is more likely amongst those who have experienced a history of childhood adversity and poverty. We are committed to working to develop trauma-informed approaches to delivering homelessness services and ensuring that existing systems do not result in retraumatising individuals.

Many of the current rough sleeping and complex needs services across Derbyshire are funded through Rough Sleeper Initiative (RSI) funding from central Government which is only confirmed until 2025. Over the first two years of this strategy we will assess the impact and outcomes of the RSI funded projects, including a cost benefit analysis – working to develop a business case to secure future ongoing funding for these essential services which are critical to our aim to end rough sleeping.

While rough sleeping is the most visible form of homelessness, the COVID-19 pandemic has revealed the true extent of hidden homelessness across the County, individuals living in insecure accommodation, vulnerably housed and/or sofa surfing. We will undertake research to understand the nature and scale of hidden homelessness across Derbyshire and develop targeted interventions.

We will also work in partnership to develop specialist services for families with complex needs to prevent repeat cycles of homelessness occurring, with the aim of tackling inter-generational homelessness.

Actions

What we will do to end rough sleeping and repeat homelessness
1. Embed a targeted prevention approach to prevent the flow of new rough sleepers on to the street.
2. Establish a multi-disciplinary team to work to deliver assertive and coordinated services to rough sleepers and individuals experiencing homelessness with complex and multiple needs, with a focus on preventing repeat homelessness.
3. Ensure there is a rapid offer of off the street so no-one has to spend a second night on the streets.
4. Explore the feasibility of developing an assessment centre.
5. Plan and develop specialist winter provision for future winters, and where possible avoid the use of hotels.
6. Develop a supported reconnection policy to support rough sleepers to return safely to their home areas.
7. Assess the impact and outcomes of the RSI funded projects, and develop a business case to secure future funding, including a detailed cost benefit analysis.
8. Develop an alternative giving campaign, and work to promote public awareness around rough sleeping and begging.
9. Develop specialist education, employment, and training opportunities for those with a complex history of homelessness and rough sleeping.
10. Undertake research into the extent of dual diagnosis within the homelessness population in order to create an evidence base to work with commissioners to create new service pathways.
11. Undertake research to understand the nature and scale of hidden homelessness across Derbyshire and develop targeted interventions.
12. Collaborate with key partners to develop services to meet the complex needs of homeless families, with a view to preventing intergenerational homelessness.

Develop Sustainable Supported and Settled Housing Solutions



We want to maximise every mechanism to increase the number of affordable housing options available across Derbyshire to both prevent and relieve homelessness ensuring long-term solutions to people's housing situation. A range of accommodation options is needed across the social, affordable private and supported sector to cater for a wide range of housing needs.

We will work across Derbyshire with all social housing developers to increase the provision of appropriate and affordable social housing to meet the identified need in each area.

The private rented sector plays an increasingly critical role in meeting the housing needs of those who are experiencing homelessness or threatened with homelessness.

There are clear opportunities to increase access to the private rented sector through the development of an attractive and comprehensive Derbyshire landlord offer, alongside this we will explore the feasibility of developing a countywide private sector leasing scheme.

Supported housing has an important role to play in meeting the housing and support needs of clients who are not ready to live independently. However, this must provide quality accommodation with good support. Increasingly we are seeing a rise in unscrupulous landlords taking advantage of the exempt accommodation rules and failing to provide the necessary levels of support or expected standards of tenancy management. Through this Strategy we will advocate at a national level for higher standards in the regulation of supported accommodation.

Locally we will develop a Charter of Rights and Responsibilities for exempt accommodation, we also recognise we have many good private landlords of exempt accommodation, and we will support them to achieve Registered Provider status.

To ensure that supported housing provision is able to meet our customers' increasingly complex and multiple needs, we will undertake a detailed needs assessment of housing related support services, to understand the current and future needs of our residents. This will provide the basis for a robust delivery strategy.

DHOG is committed to investing in a supported housing model that acts as a place of change. We will work with the Derbyshire County Council to develop appropriate housing for clients with complex, multiple and care needs, ensuring that provision and support is psychologically informed, and builds upon the assets of the individuals supported.

We will also work closely with Derbyshire County Council to develop provision for those experiencing domestic abuse, including rapid safe provision together with advocacy support.

Where homelessness cannot be prevented, temporary accommodation is an essential part of a household's journey out of homelessness. There has been an increase in the use of temporary accommodation across Derbyshire over the last three years, including increases in the use of bed & breakfast accommodation, this is partly linked to the response to the pandemic.

By ensuring a continued focus on early intervention and prevention work we aim to reduce the flow of new placements into temporary accommodation. However, as a County we need to ensure that we have a sufficient supply of temporary accommodation to meet demand, of the right type and in the right place. This will be essential to avoid the high use of B&B.

In order to achieve this we will undertake a review of temporary accommodation identifying future need and an options appraisal for future delivery arrangements. We will also explore the feasibility of jointly commissioning nightly paid accommodation as an alternative to B&B.

Actions

What we will do to develop sustainable supported and settled housing solutions	
1.	Work towards increasing the provision of appropriate, affordable social housing.
2.	Following consultation with private landlords develop a comprehensive and attractive countywide landlord offer.
3.	Explore opportunities to develop a countywide private sector leasing scheme
4.	Advocate for higher standards in the regulation of supported housing at a national level
5.	Develop a charter of rights and quality standards for exempt supported accommodation.
6.	Work with current exempt supported accommodation providers to achieve Registered Provider status.
7.	Undertake a detailed needs assessment of housing related support and develop an appropriate delivery strategy.
8.	In partnership with Derbyshire County Council develop appropriate housing provision for clients with complex, multiple and longer-term care needs.
9.	Work with Derbyshire County Council to develop additional provision for domestic abuse, including immediate access provision and advocacy support.
10.	Carry out a review of the use of temporary and interim accommodation, identifying future need and an options appraisal for future delivery arrangements.
11.	Explore the feasibility of jointly procuring nightly paid emergency provision.
12.	Develop a countywide temporary accommodation forum.



Transforming our Approach to Homelessness: Delivering our Homelessness and Rough Sleeping Strategy

In order to deliver the priorities that we have set out in this Strategy we need to continue to work closely with our key partners to ensure that across Derbyshire we have the expertise, services, provision, resources, partnerships and infrastructure to deliver the Strategy.

The Strategy and its action plan will be reviewed annually so that it is responsive to emerging needs, alongside policy, and legislative changes.

While Derbyshire Homelessness Officers Group will lead on the delivery of the strategy, it is essential that it joins up with over workstreams across the County. DHOG will report into the County's Housing and Health Systems Group, who will adopt the Strategy as priority 2 of their own work plan. The Housing and Health Systems Group operates as a coalition of partners who share good practice and expertise around housing and health, as well as explore external investment opportunities and work towards a joined-up system.

The delivery of the Strategy will be governed by Derbyshire's Health and Wellbeing Board, ensuring the intrinsic link between homelessness and health is fully understood and cementing the partnership approach required to deliver the Strategy.

We will also ensure that the Homelessness Strategy continues to feed into the Place Board and the seven Place Alliances, joining up housing, health, care and community support.

We acknowledge that the plans set out within this Strategy are ambitious, however we are confident that with the full commitment from all of the Local Authorities and our key partners we can transform our response to homelessness across the County and make homelessness everyone's responsibility.



Appendix 1: About Homeless Link

Homeless Link is the national membership charity for organisations working with people experiencing or at risk of homelessness In England. We aim to develop, inspire, support, and sustain a movement of organisations working together to achieve positive futures for people who are homeless or vulnerably housed.

Representing over 900 organisations across England, we are in a unique position to see both the scale and nature of the tragedy of homelessness. We see the data gaps; the national policy barriers; the constraints of both funding and expertise; the system blocks and attitudinal obstacles. But crucially, we also see – and are instrumental in developing – the positive practice and ‘what works’ solutions.

As an organisation we believe that things can and should be better: not because we are naïve or cut off from reality, but because we have seen and experienced radical positive change in the way systems and services are delivered – and that gives us hope for a different future.

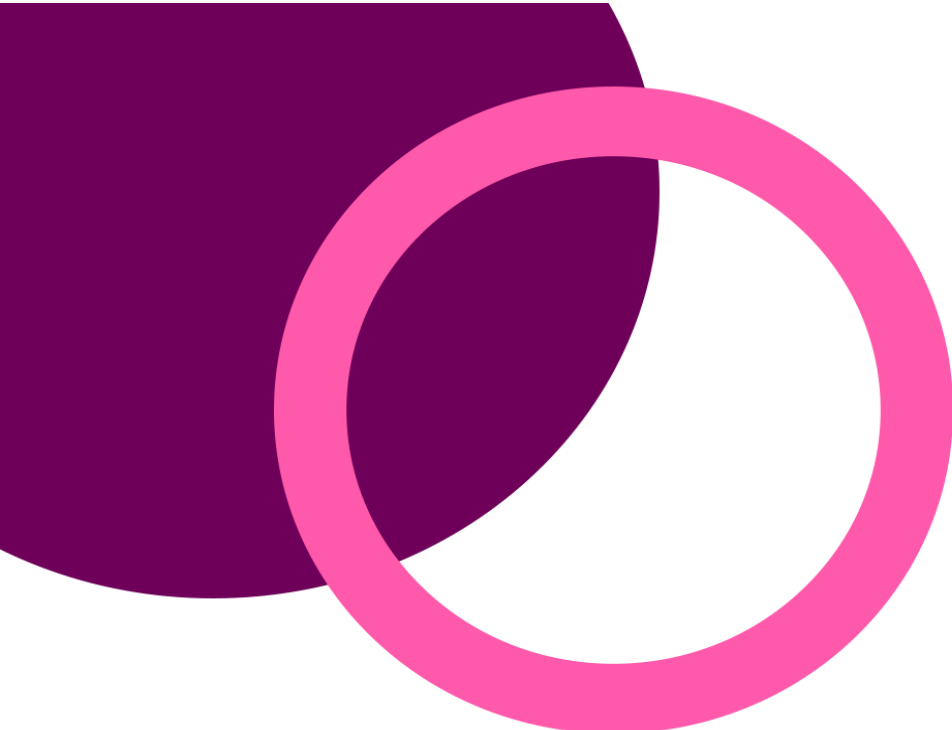
We support our members through research, guidance, and learning, and to promote policy change that will ensure everyone has a place to call home and the support they need to keep it.

Homeless Link

Minories House
2-5 Minories
London
EC3N 1BJ
www.homeless.org.uk

Let's End Homelessness Together





Appendix 2: Policy Framework and Legislative Background

April 2022

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Legislative Background

Homelessness Act 2002

The Homelessness Act 2002 requires every Local Authority to carry out a review of homelessness in their area and to develop and publish a Homelessness Strategy based on the review findings.

Under the Act, the Homelessness Strategy must seek to achieve the following objectives in the local housing authority's area:

1. The prevention of homelessness.
2. That suitable accommodation is and will be available for people who are or may experience homelessness.
3. That satisfactory support is available for people who are or may experience homelessness.

This Strategy has been developed in response to the findings of a data review across Derbyshire, which can be found in Appendix 1.

This Strategy has been developed following extensive consultation with a wide range of partners across Derbyshire.

Homelessness Reduction Act 2017

The Homelessness Reduction Act fundamentally reforms existing homelessness legislation, placing new duties on local authorities and public bodies. The Act introduced new prevention and relief duties, each of which last for 56 days – meaning local housing authorities must now take reasonable steps to try to prevent and/or relieve people experiencing homelessness if they are eligible.

The local housing authority must work with the applicant to develop a personalised housing plan. The plan identifies the reasonable steps that the applicant and the local housing authority will take to ensure the applicant has and is able to retain or obtain suitable accommodation. Any accommodation that they secure at prevention or relief stage must be available to the household for a period of at least six months.

The reforms brought in by the Act mean that:

- Support must be offered to all eligible people who are threatened with homelessness or who are experiencing homelessness, providing support to a greater number of people than before.
- There is a shift in the focus of services from crisis intervention to prevention, meaning that services must intervene earlier and help more people to avert crisis; and there is a stronger duty on local housing authorities to provide free advice and information designed to meet the needs of certain vulnerable groups, including those who are not eligible for further assistance.

Domestic Abuse Act 2021

The Domestic Abuse Act 2021 aims to raise awareness and understanding of domestic violence and abuse (DVA), improve the effectiveness of the justice system, and strengthen support for victims of abuse. Local authorities are required to have a strategy for preventing and tackling DVA.

From a homelessness perspective, eligible victims of domestic abuse are automatically considered a priority under homelessness legislation, and where a new tenancy is offered to someone moving as a result of domestic abuse, a lifetime tenancy should be offered if one was held previously.

Part 4 of the Domestic Abuse Act places a statutory duty on Tier One authorities for the delivery of support to victims of domestic abuse and their children in safe accommodation, who need it and provides clarity over governance and accountability. District and Borough Councils (Tier Two) are required to co-operate with Tier One authorities, in so far as is reasonably practicable.

Policy Framework

National Context

This Homelessness Strategy has been developed in a time of continuing and new challenges, both locally and nationally. Homelessness has increased over the past several years nationally following a sustained period of government austerity coupled with a challenging, and increasingly unaffordable housing market for the main demographics of homelessness applicants. Welfare reform

and legislative changes alongside these factors creates a difficult environment for Local Authorities to navigate in order to be effective in eliminating homelessness in their areas.

The Government's White Paper on housing, 'Fixing our broken housing market', in March 2018 acknowledged the scale of the problem in providing a range of housing that meets a cross-section of need. This imbalance in the market has led to a national increase in all forms of housing need, exhibiting itself in the most acute forms of housing need – homelessness and rough sleeping.

The Local Housing Allowance (LHA) has not kept pace with the market, resulting in an increasingly unaffordable private rented market for households on low incomes who are dependent either wholly or in part for assistance with their housing costs. At the same time, there has been an increase in the number of homelessness applications resulting from a loss of accommodation within the private rented sector.

It has been acknowledged that there have been unintended consequences from the various measures introduced through welfare reform. In February 2019, the Minister for the Department of Works and Pensions conceded challenges with the initial rollout of universal credit and that the difficulty in accessing money was "one of the causes" of the rise of food-banks.

These challenges have been compounded by on the ongoing Coronavirus Pandemic, which has demonstrated both the fragility of the world's economy but also the immense power of communities working together.

The impact of the pandemic on the economy and job market means that many people are currently struggling to meet their housing costs, with increases in those threatened with homelessness likely.

The Country is now facing high increases to the cost of living, with inflation rising at its fastest rate for 30 years as fuel, energy, and food costs surge. This will place a huge strain on many households, and it is inevitable that many may struggle to meet their housing costs, leading to increases in homelessness.

National Rough Sleeping Strategy

The National Rough Sleeping Strategy¹ (August 2018) sets out Government plans to halve rough sleeping by 2022 and end it by 2027. It includes a range of commitments, intended both to help those who are sleeping rough currently or are at risk of doing so, and to lay the foundations for a system focused on prevention, early intervention, and a rapid rehousing approach to recovery.

The 2027 vision is to “prevent, intervene, and recover”, recognising that if the Government is to minimise the considerable harm caused by rough sleeping, the most important thing is to prevent it from happening in the first place.

Key measures include:

- Embedding prevention across Government – £3.2 million per year for two years for a new range of pilots to help people leaving prison to find stable and sustainable accommodation, and new funding for intensive support for care leavers with complex needs.
- New measures to ensure the structures are in place to end rough sleeping. This includes a review of legislation around homelessness and rough sleeping, including the Vagrancy Act.
- Strengthening local homelessness strategies and introducing a new emphasis on rough sleeping.
- Looking at affordability in the private rented sector, to develop policy options for post-2020 when the current Local Housing Allowance freeze ends.
- Up to £45 million to continue the work of the Rough Sleeping Initiative.
- Somewhere Safe to Stay Pilots – up to £17 million for work in approximately 15 areas to rapidly assess the needs of people at risk of rough sleeping and support them to get the right help.
- Funding for rough sleeping navigators, new specialists who will help people who sleep rough to access the appropriate local services, get off the streets and into settled accommodation.
- Funding mental health and substance misuse treatment.

¹Ministry of Housing, Communities & Local Government (2018) Rough Sleeping Strategy. Available from: https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/733421/Rough-Sleeping-Strategy_WEB.pdf

- Up to £135 million of dormant accounts funds, the majority of which will be used to support innovative financing for homes for people who sleep rough or are at risk of rough sleeping.
- Move On Funding – a £50 million fund that will deliver a new supply of homes outside of London for people who are sleeping rough, as well as those who are ready to move on from hostels or refuges and might need additional support.
- Supported Lettings – up to £19 million of new funding to provide flexible support in homes provided for people with a history of rough sleeping.
- Local Lettings Agencies – new funding to help local areas grow enterprises to support vulnerable people into accommodation.
- £28 million of funding for Housing First pilots in Greater Manchester, the West Midlands, and the Liverpool City Region to support people with multiple complex needs. The Housing First model, which was first implemented in the US during the 1990's differs from the "staircase" model by adopting the principle that housing is an inalienable right and should not be used as a "carrot" to ensure engagement with support, but rather that other support needs should be – in theory, easier to address when someone is already living in stable housing. In the Housing First model, the independent accommodation is provided right at the outset of the process.

This has been updated by an announcement in December 2019 from the current Prime Minister to end rough sleeping by 2024.

Social Housing Regulation Bill

The Social Housing Regulation Bill sets out the following:

- Resident panel made up of 250 tenants across England who will scrutinise the various measures being put forward as part of the package of reforms.
- Naming and Shaming Landlords who are failing to meet the standards being brought in under the Bill.
- Legislative changes – the clauses largely relate to the expansion of the RSH's powers and focus on the government's ambition to improve the

quality of landlord service and tackle non-decency in the social rented sector.

Levelling Up White Paper

The Government's Levelling Up White Paper sets out the following in relation to housing:

- Repurpose Homes England to regenerate towns & cities.
- Scrap the 80/20 funding rule that targets housing funding at "maximum affordability areas", i.e., London and South East areas.
- Private Sector Reform to include abolition of Section 21 'No Fault' evictions, introduction of a landlord's register and plans to crack down on rogue landlords, and all homes in the private rented sector to meet the Decent Homes Standard.
- Home Ownership - £1.5 billion levelling up home building fund with loans to SME'S to support regeneration.
- The Government will further commit to building more genuinely affordable social housing.
- Social housing regulation bill to deliver on post Grenfell commitments.
- London-style devolution deal for areas outside of London – Nine areas will be invited to agree new County deals and Ministers will seek to agree further mayoral combined authority deals for York and North Yorkshire. By 2030 every part of England that wishes to have a "London-style Devolution Deal" will have one.

Changes to Private Rented Tenancies

The Government's Levelling Up White Paper sets out plans to end so-called "no-fault" evictions by repealing Section 21 of the Housing Act 1988. Under the new framework, a tenant could not be evicted from their home without good reason. The end of assured shorthold tenancies is one of the main causes of homelessness nationally. It is hoped that this would provide tenants with more stability, protecting them from having to make frequent moves at short notice, and enabling them to put down roots and plan for the future.

Under the proposals, landlords would have to issue a Section 8 notice which can be implemented when a tenant has fallen into rent arrears, has been involved

in criminal or antisocial behaviour, or has broken the terms of the rent agreement – such as damaging the property. The Government has proposed to amend Section 8 also to include circumstances where a landlord wishes to regain their property should they wish to sell it or move into it themselves.

While these proposals are positive in responding to one of the main causes of homelessness, concerns have been expressed that the proposed changes may have a detrimental impact on the number of landlords wishing to continue to either rent their property or leading to landlords becoming increasingly selective as to who they rent to, with the likely impact being felt most by vulnerable groups and those dependent on benefits.

Leaving the European Union

In the national referendum on 23rd June 2016 the United Kingdom voted to leave the European Union, and officially left on 31st January 2020. The ramifications for housing-related areas (such as the housing market, the labour market, forecasted and actual population growth, the economy, financing programmes and procurement rules) are as yet unknown.

Regional Context

Derbyshire operates under a two tier Local Authority System, made up of Derbyshire County Council, Amber Valley Borough Council, Bolsover District Council, Chesterfield Borough Council, Derby City Council, Derbyshire Dales District Council, Erewash Borough Council, High Peak Borough Council, North East Derbyshire District Council and South Derbyshire District Council.

Derbyshire County Council: Specialist Accommodation and Support Strategy 2019 – 2024

The Strategy's vision is "that by 2024 more adults with complex needs in Derbyshire will have access to lifetime tenancies, supported housing and targeted community support to enable them to sustain their own home and live independent and fulfilling lives".

The strategic vision acknowledges the emergence of place-based approaches to health, wellbeing, care, and support that will present new opportunities to

enable people to live well and independently in their own home. The County's strategic vision is that people will:

- Be supported to live in their own homes in the community with support from local services.
- Be supported to live independently with the right support to meet their specific needs and preferred outcomes.
- Be offered a choice of housing that is right for them and enable them to maintain contact with family and friends.
- Have a choice about who they live with and the location and community in which they live.
- Be able to remain in their home where possible, even if their care and support needs change.
- Have settled accommodation that works for them and meets their needs, so people report that they feel happy and safe in their own home.

The Strategy sets out the following 10 priorities:

1. Service developments – increase the supply of suitable, well located, well designed supported accommodation, most notably in South Derbyshire, High Peak, Ashbourne and Dronfield. Develop step-down/step-up/move on facilities across Derbyshire.
2. Develop more integrated community support provision, including crisis and forensic support, to prevent admissions of people into hospital settings.
3. Develop a co-ordinated approach to sourcing good quality housing provision and support in order to move people out of hospital into the community and reduce reliance on inpatient settings.
4. Develop and implement robust transition procedures, that include early identification of accommodation and support needs for this cohort of people.
5. Work with existing independent organisations to develop bespoke accommodation requirements for this cohort of people.
6. Ensure that the Specialist Accommodation and Support Strategy is reflected in each Local Authority wider Housing Strategies.

7. Develop and publish Market Position Statements for Learning Disability, Mental Health, and Autism and ensure they clearly articulate this area of focus.
8. Ensure the Joined Up Care Derbyshire workforce plan incorporates the workforce requirements that will enable the effective support of our individuals.
9. Engagement and Co-production – continued dialogue with key stakeholders, including people using services, their carers and families.
10. Smarter utilisation of assistive technology and adaptations to support people to live more independently in their own home.

Derbyshire County Council: Housing and Accommodation for an Ageing Population Vision for Derbyshire to 2035

The document sets out Derbyshire’s vision as “a place that meets the housing needs and aspirations of older people by working in partnership across organisations. This is so that older people can make informed choices and decisions about their homes and housing options to support their independence and enable them to live in a safe, accessible and warm home for as long as they wish, with support and adaptations as required. A range of housing options will be available, including support services and specialist housing”.

Derbyshire County Council: Older People’s Housing, Accommodation, and Support Strategy

The Strategy seeks to achieve the following by 2035:

- Increase the range of housing for older people in Derbyshire that meets their needs via a range of downsizer housing and more specialised care and support.
- Increase independence of older people at home and in local communities.
- Decrease the number of people who are admitted to residential and nursing care.
- Help more people stay at home 91 days after discharge from hospital.

- Ensure that independent living options support health and social care integration.
- People are able to live in their own home for longer.
- There is a range of specialised residential and nursing care provision that supports people with more complex health and care needs.

Our Lives, Our Health: Derbyshire Health and Wellbeing

Strategy 2018 – 2023

The Strategy sets out its vision “to reduce health inequalities and improve health and wellbeing across all stages of life by working in partnership with our communities” through the following five priorities:

1. Enable people in Derbyshire to live healthy lives.
2. Work to lower levels of air pollution.
3. Build mental health and wellbeing across the life course.
4. Support our vulnerable populations to live in well-planned and health homes.
5. Strengthen opportunities for quality employment and lifelong learning.

Derby and Derbyshire Domestic Abuse and Sexual Violence

Strategy 2018 – 2021

The Derbyshire Domestic Abuse and Sexual Violence Strategy is to provide a framework for statutory and voluntary agencies to work together.

The ambition for Derby and Derbyshire is that everyone can live safe lives, without the threat or experience of domestic abuse or sexual violence because it is not tolerated by our residents or our organisations.

The three main outcomes are:

1. Prevention: Engaging and raising awareness with victims, perpetrators, professionals and communities to identify and prevent domestic abuse and sexual violence.
2. Protection: Victims of domestic abuse and sexual violence are protected.
3. Provision: Meet the needs of victims by providing high quality and consistent services and at a local level on a risk based approach.

Derby and Derbyshire Domestic Abuse in Accommodation Strategy 2021 – 2024

The Strategy's objectives are:

- Undertake early intervention, before the point of crisis, to give people choices – including support in short term emergency accommodation.
- Provide domestic abuse support in a range of safe accommodation, so that family make-up, individual needs and complexities are not barriers to accessing the help that victims require.
- Address the needs of all communities accessing our services and invest in support that reflects their characteristics, so that their experience is an inclusive one.
- Support victims and their families who wish to build a life within our communities, when they are ready to move on from intensive support in safe accommodation.
- Ensure services are accessible and provide up-to-date information about what is available so that victims and professionals know how to access services and the support available.
- Increasing our understanding and support for children as victims of domestic abuse in their own right.
- Work with sanctuary schemes and target hardening providers to provide support to enable people to remain safely in their own homes.

Place Board and Alliance

'Place' involves commissioners, community services providers, local authorities, primary care, the voluntary and community sector, and the public working together to meet the needs of local people.

There are eight 'Place Alliances' across Derbyshire. Place is all about empowering people to live a healthy life for as long as possible through joining up health, care, and community support for citizens and individual communities.

The eight Place Alliances were agreed by the Joined Up Care Derbyshire Board following engagement with partners and members, which include clinicians,

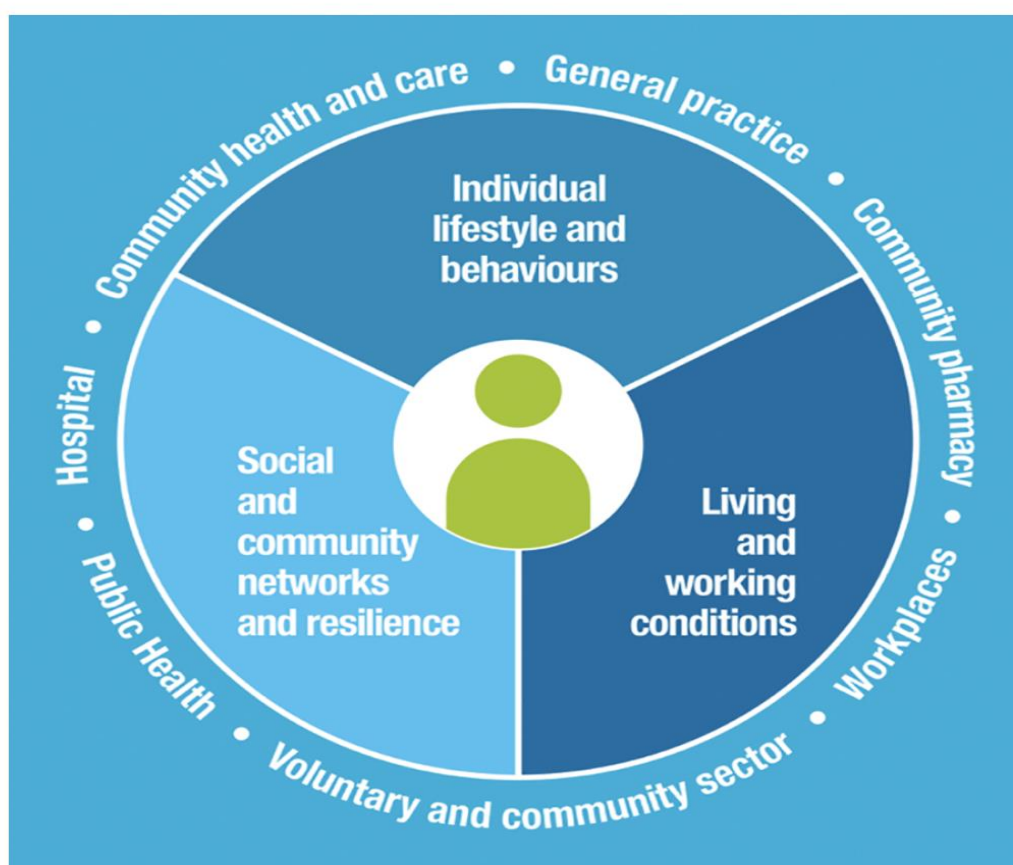
Council members, the voluntary sector and many other people from across Derbyshire.

Each Place Alliance has a group of key decision-makers, from health, care and local organisations, the public and patients. This will ensure the plans reflect the views of local people.

A 'Place Board' sets the framework for the Place Alliances. The Board is responsible for using the available resources to make sure there are equitable services for people living and working in the city and county.

Priorities:

- All Place Alliances will focus on supporting people to stay well for longer through a consistent set of work areas which include frailty, falls, care homes and supporting people to die well.
- In addition each Place Alliance will focus on what local people need in that area as regards their health and wellbeing.



District and Borough Context

North Derbyshire Homelessness and Rough Sleeping Strategy 2021 – 2023

The North Derbyshire rough Sleeper Strategy has been developed in partnership by Bolsover council, Chesterfield Council, and North East Derbyshire Council, and has three clear strands of prevention, intervention, and recovery.

Amber Valley

Amber Valley Corporate Plan 2020 – 2023

Amber Valley's Corporate Plan's vision is "a Borough where people want to live, work, play, and invest", and is made up of the following priorities:

- A prosperous and healthy Amber Valley.
- A good quality environment.
- Responsive value for money services.

Amber Valley Homelessness Strategy 2019

The Homelessness Strategy is made up of the following priorities:

- To ensure there is effective partnership working that will prevent homelessness.
- To provide effective and accessible homelessness prevention advice.
- To provide a range of options that can effectively prevent or relieve homelessness.
- Minimise the use of bed and breakfast accommodation.
- Provide an effective service that will prevent/relieve rough sleeping.

Bolsover

Bolsover District Council Plan 2020 – 2024

The Plan's vision is to become a dynamic, self-sufficient, and flexible Council that delivers excellent services, whilst adapting to local aspirations and acting as the economic and environmental driver for Bolsover District.

The priorities are:

- Increasing customer satisfaction with our services.

- Improving customer contact and access to information.
- Actively engaging with partners to benefit our customers.
- Promoting equality and diversity and supporting vulnerable and disadvantaged people.
- Providing good quality council housing where people choose to live.
- Improving health and wellbeing and increasing participation in sport and leisure activities.
- Transforming services through the use of technology.

Chesterfield

Chesterfield Council Plan 2019 – 2023

The Council Plan is made up of the following priorities:

- Making Chesterfield a thriving borough.
- Improving quality for life for local people.
- Providing value for money services.

Derbyshire Dales

Derbyshire Dales Corporate Plan 2020 – 2024

The corporate plan contains the following priorities:

- Providing you with a high quality customer experience.
- Keeping the Derbyshire Dales clean, green and safe.
- Supporting better homes and jobs for you.

Derbyshire Dales Homelessness Strategy 2017 – 2021

The Strategy is made up of the following priorities:

- The prevention of homelessness.
- Ensuring there is sufficient accommodation available for people who are, or who may experience homelessness.
- Ensuring there is sufficient support available for people who are, or who may experience homelessness.

Erewash

Erewash Corporate Plan 2021 – 2023

The four strategic themes which will drive service delivery include:

1. A welcoming borough, that is clean and safe.
2. Support our communities.
3. Planning for the future.
4. A well run, efficient council.

Erewash Homelessness Strategy 2020 – 2023

The Strategy contains the vision that no one should experience homelessness or fear homelessness, and is made up of the following priorities:

- To identify homeless triggers earlier and to understand the issues which may eventually lead to homelessness as early as possible.
- Enable people to prevent their own homelessness - to ensure people have the information, resources and options to resolve their housing situation and avoid homelessness. To identify and assist those people who need more support to avoid homelessness.
- Reduce rough sleeping in Erewash - to have fewer people sleeping in Erewash by 2022 with the ambition that no-one is rough sleeping by 2027.

High Peak

High Peak Corporate Plan 2019 – 2023

The Corporate plan contains the following aims:

- Supporting our communities to create a healthier, safer, cleaner High Peak.
- A responsive, smart, financially resilient and forward thinking Council.
- Protect and create jobs by supporting economic growth, development and regeneration.
- Protect and improve the environment including responding to the climate emergency.

High Peak and Staffordshire Moorlands Homelessness Strategy 2018 – 2022

The strategy is made up of the following priorities:

- Preventing homelessness through a comprehensive range of services.
- Ensure suitable accommodation is available to address and prevent homelessness.
- Improve the private rented sector offer.
- Ensure sufficient support is available to address and prevent homelessness.

North East Derbyshire

North East Derbyshire Council Plan 2019 – 2023

North East Derbyshire's vision for the District is:

- Clean and attractive.
- A place where people are proud to live and work.
- A place where people will prosper.
- A place where people will feel safe, happy and healthy.

The aims are:

- Enhancing our residents' quality of life.
- Protecting and promoting the character of our district.
- Delivering high quality cost-effective services by engaging with our residents, our partners and our staff.
- Growing our local economy and being a business friendly District.

South Derbyshire

South Derbyshire Corporate Plan 2020 – 2024

South Derbyshire's Corporate Plan's vision is "to make South Derbyshire a great place to live, visit, and invest". The key aims are:

- Keeping a clean, green District for future generations.
 - Improve the environment of the District
 - Tackle climate change
 - Enhance the attractiveness of South Derbyshire

- Working with communities and meeting the future needs of the District.
 - Engage with our communities
 - Supporting and safeguarding the most vulnerable
 - Deliver excellent services
- Growing our District and our skills base.
 - Develop skills and careers
 - Support economic growth and infrastructure
 - Transforming the Council

South Derbyshire Homelessness Strategy 2021 – 2026

The Vision – “Ending Homelessness Together”. Working together we will intervene early to prevent homelessness and rough sleeping. We will provide tailored solutions and support based upon the individual client’s needs. We will empower our clients to achieve their future goals.

The Strategy contains the following priorities:

- Deliver an effective Housing Solutions Service designed to meet the needs of customers.
- Develop a joined up approach to homeless prevention and early intervention.
- Ensure an adequate supply of temporary accommodation to meet the needs of customers and reduce the use of B&B.
- Meet the complex needs of customers to prevent rough sleeping and repeat homelessness.
- Develop and improve access to a wide range of settled and supported accommodation solutions.

What We Do

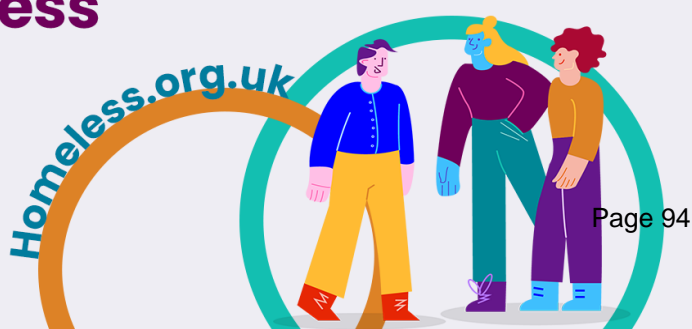
Homeless Link is the national membership charity for frontline homelessness services. We work to improve services through research, guidance and learning, and campaign for policy change that will ensure everyone has a place to call home and the support they need to keep it.

Homeless Link

Minories House
2-5 Minories
London
EC3N 1BJ

www.homeless.org.uk
@HomelessLink

Let's End Homelessness Together



North East Derbyshire District Council

Cabinet

19 May 2022

Dronfield Burial Ground

Report of the Assistant Director of Governance and Monitoring Officer

Classification: This report is public

Report By: Assistant Director of Governance and Monitoring Officer

Contact Officer: Sarah Sternberg

PURPOSE / SUMMARY

To seek Cabinet's authority to delegate to the Managing Director the statutory power to resolve a dispute between Unstone Parish Council and Dronfield Town Council concerning the Dronfield and District Joint Burial Committee and the Cemetery Advisory Committee.

RECOMMENDATIONS

1. To delegate to the Managing Director the power to determine whether the Dronfield and District Joint Burial Committee and any involvement by Unstone Parish Council in the Cemetery Advisory Committee should be ended;
2. To delegate the preparation of the procedure for determining the above to the Managing Director in consultation with the Assistant Director of Governance and Monitoring Officer.

Approved by the Portfolio Holder – not applicable

IMPLICATIONS

Finance and Risk: Yes ☐ No ☒

Details:

There are no financial implications

On Behalf of the Section 151 Officer

Legal (including Data Protection): Yes ☒ No ☐

Details:

Under the Local Government Act 1972 (LGA 1972), Schedule 26, para 4 it says that where a joint committee was established under para 2 of that Schedule and the parties are not in agreement the District Council may affect the dissolution

On Behalf of the Solicitor to the Council

Staffing: Yes ☐ No ☒

Details:

No impact on staffing

On behalf of the Head of Paid Service

DECISION INFORMATION

Decision Information	
Is the decision a Key Decision? A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: NEDDC: Revenue - £100,000 <input type="checkbox"/> Capital - £250,000 <input type="checkbox"/> <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i>	No
Is the decision subject to Call-In? (Only Key Decisions are subject to Call-In)	No
District Wards Significantly Affected	None
Consultation: Leader / Deputy Leader <input type="checkbox"/> Cabinet <input type="checkbox"/> SMT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	No. Not appropriate Details:

Links to Council Plan (NED) priorities, including Climate Change, Equalities, and Economics and Health implications.

None

REPORT DETAILS

1 **Background** (reasons for bringing the report)

- 1.1 Unstone Parish Council (UPC) and Dronfield Town Council (DTC) have established a joint committee to run the Dronfield Cemetery. According to UPC the Joint Dronfield Burial Board was established in 1895 and ceased to exist on 1st April 1972 pursuant to the provisions of the section 214(1) of the Local Government Act 1972. This was replaced by the Dronfield and District Joint

Burial Committee. More recently in 2018 DTC established a Cemetery Advisory Committee

- 1.2 Pursuant to the provisions of the 1972 Act the Joint Burial Committee can be dissolved by agreement of the two councils. Both Councils should pass a resolution that the Joint Committee shall, with the agreement of the other party, be dissolved with effect from the date on which the two Councils have determined should happen. But if only one of the Councils wants to dissolve the Joint Committee, the LGA 1972, Schedule 26, para 4 says that where a joint committee was established under para 2 of that Schedule and the parties are not in agreement the District Council may affect the dissolution.
- 1.3 UPC have taken the decision to dissolve the Joint Committee. However DTC is not prepared to agree to the termination of the Joint Committee. Attempts have been made to mediate between the two Councils but without success.
- 1.4 To resolve the dispute UPC and DTC have asked the District Council to pass a resolution as to whether the Joint Committee should be dissolved.

2. Details of Proposal or Information

- 2.1 The proposal is to delegate to the Managing Director the decision on whether the Dronfield Joint Burial Committee should continue or should be dissolved.
- 2.2 There is no set procedure for a District Council to determine whether a Joint Committee should continue or not. It is proposed that this is done by asking the UPC and DTC to submit their arguments in writing and that the Managing Director will then make a decision on the papers. Details of the process, including timings, is to be finalised and it is suggested that this be delegated to the Managing Director in consultation with Assistant Director of Governance and Monitoring Officer.

3 Reasons for Recommendation

- 3.1 A decision of this nature is an executive decision which would normally be taken by Cabinet. However due to the number of Cabinet members who would need to declare a prejudicial interest it is proposed that this decision is delegated to the Managing Director.
- 3.2 It will be necessary to prepare a procedure for all the parties to follow. A procedure based on written representations is common in a number of other quasi-judicial fields and is considered to be appropriate by officers in this case.

4 Alternative Options and Reasons for Rejection

- 4.1 Not to delegate the decision to the Managing Director. All but 3 Cabinet members are either UPC or DTC parish councillors. The quorum for Cabinet is 3 which will leave no room for any further absences. Also due to the sensitive

nature of this matter it is considered prudent to ask an officer to determine the dispute rather than members.

DOCUMENT INFORMATION

Appendix No	Title
None	
Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet you must provide copies of the background papers)	

Agenda Item 9

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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Agenda Item 10

By virtue of paragraph(s) 1 of Part 1 of Schedule 12A of the Local Government Act 1972.

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