

North East Derbyshire District Council
Growth Strategy Action Plan

‘Unlocking our Growth Potential’
Year 1 (August 2016) Update



Supporting Enterprise: maintaining and growing the business base

Our objectives

- Identifying and supporting businesses capable of growth.
- Encouraging competitiveness, creativity and enterprise, particularly amongst small and medium sized enterprises.
- Accelerating new business start-ups and ensuring survival.
- Developing and promoting North East Derbyshire as a competitive business location.
- Increasing the number of businesses that export.
- Support the growth and development of the tourism product.

North East Derbyshire Transformational Intervention Projects	Description	Lead (**)	Timescale
1. Business Growth 'Hub'	Launch local Business Growth Hub (connected to LEP Growth Hub) to establish an integrated, local business support service targeted towards high growth enterprises that have the potential, ambition and commitment to grow.	AD - EG	S/M
	<p>Dec 2015 Update</p> <ul style="list-style-type: none"> • Service level agreement in place with Chesterfield - support has been offered to NEDDC Businesses. A new conversation will now commence with Sheffield City Region regarding a Bolsover and NEDDC Business Support Advisor. <p>August 2016 update</p> <ul style="list-style-type: none"> • 6 business advisers have been established to work across the SCR • The LEP Growth Hubs have been promoted at and have attended the NED Business Network event on 27th July 2016. • Referrals are made to the LEP Growth Hubs. NEDDC have now developed a Business Support Package. 		

2. Key Account Management	Linked to the growth hub, sharpen the approach to Key Account Management through developing a programme to focus support on companies.	AD - EG	S/M
	<p>Dec 2015 Update</p> <ul style="list-style-type: none"> • A total of 11 new companies added to the Key Account Management initiative. All activity/conversations/meetings etc. with companies now being recorded centrally on Tractivity system <p>August 2016 Update</p> <ul style="list-style-type: none"> • The scheme has been re-named Business Relationship Management to better reflect its offer. • 31 businesses have had meetings with Business Relationship Managers. Meetings included support that can be offered, plus appropriate funding and the Growth Hubs. Also promotion of apprenticeship, funded/part funded workforce development training and additional support available. • Cronifer UK Ltd, Block Stone Limited, Hamilton Pow-R-Safe Systems, Meter Provida, Chesterfield Cranes Limited, Milbrook Precision, Flaretec Engineering, Quickfire Tableware, Surreal Boutique, Bon Appetit, Bounders, Cronifer UK, LJ Specialities, Paperclip Admin, Skills For Careers, Taste and See, BLE Holdings, Ilex Farm Holdings, Charlies Bar, Inspire Design, Matteo Frau, Peak Dinghies, STAL Ltd, Patchworkz Reloved, Sapphire of the Stars, Marstons, Frank Berry Otter, GR Motorsport, Keren Barnes, Dancing for Health, Evelyns Horse Box Hire. • Quickfire Tableware referred to Digital Derbyshire. Successfully connected to superfast broadband within one week. • Marstons via employment condition – sector based work academy to upskill 26 local residents and guaranteed interviews. • The following businesses have submitted NED BGF EOIs: Surreal Boutique, Taste and See (full application being developed), Charlies Bar (EOI not successful), STAL Ltd (full application being developed), Ilex Farm Holdings (full application being developed). • The following businesses have successfully obtained NED BGF: Paperclip Admin, Skills for Careers, Inspire Design, Alma Osteopathic. • 3 businesses/individuals received advice over the telephone re funding and/or apprenticeships: Sharon Noble, Christopher Knowles, EJA Accounting. • 3 businesses received 10 hours individual support from SCR Business Adviser. • Meetings with a further 3 'potential' businesses - Tea on the Green (Business not proceeded), Eco Executive (referred to LEADER funding), Tracey Mann (referred to LEADER funding but not progressing). 		

3. Business Support Package	<p>Develop a menu of business support including market research, supply chain activity, business to business support, innovation, recruitment support, bespoke packages, support grants and/ or loans.</p> <p>Dec 2015 Update -</p> <ul style="list-style-type: none"> • NED Business Growth Fund: The (BGF) went live on 16th November 2015. To the end of December 2015 there were 12 enquiries received, 2 submitting endorsed expressions of interest. One of these EOIs (Paperclip Admin Ltd from Dronfield) was approved on 2nd February 2016, with the SLA now in place. 7 enquiries and 4 further EOIs were received in early 2016, 3 of which were endorsed. Non-endorsement of EOIs is either due to awaiting supplementary information or insufficient evidence of significant growth impact, NNDR/rental returns or job creation opportunities. • 'Made in NED' expo. Support has been secured for this event, draft date identified of the 25th May 2016. Organisations that have agreed to speak at the event include the MD of Northern Lights (based in Holmewood), Andy Tusher EEF's Regional Director from The Manufacturers' Organisation, Ian Harrison, Regional Director of the UKTI, and Dr Nick Farmilo of the Materials and Engineering Research Institute at Sheffield Hallam University. Planning of this event continues. <p>Mar 2016 Update</p> <ul style="list-style-type: none"> • NED Business Growth Fund: By the end of March there were 22 enquiries received with 8 Expressions of Interest submitted, of which 7 have been invited to full application. One bid has been approved to date (Paperclip Admin, Dronfield, for £4,000, which will create 2 new jobs). Bids with low likelihood of job creation or increase in NNDR/rent to NEDDC are being discouraged. <p>August 2016 Update</p> <ul style="list-style-type: none"> • NED Business Growth Fund: Four businesses have been approved to receive BGF totalling £11,85: Inspire Design & Developments Ltd and Alma Osteopathic in Clay Cross and Paperclip Admin and Skills for Careers in Dronfield, 4.4 FTE permanent jobs and/or apprenticeships will be created at a rate of £5,335 per job (significantly higher value for money than the LEPs' £25,000 per job rate. A further 8 EOIs have been endorsed and are currently developing full applications (these total £31,297 and potentially create a further 12.5 FTE jobs - the appraisal and approval process will ascertain final level of funding offered and contracted outcomes). The BGF progress review held on 13.07.16 agreed minor changes to the eligibility criteria and processes, to minimise risks from start-up businesses and maximise the outcomes achieved. • North East Derbyshire Business Network has been developed with the first meeting taking place on 27/7/16. Three additional meetings taking place in September and December 2016 and March 2017. Free venue has been sourced and NEDDC promotional channels have been utilised in addition to promotion via the LEP Growth Hubs and other local networks. Both Growth Hubs are to be in attendance at the first Business Network meeting in July 2016. 27 attendees were present at the first network meeting: 13 businesses attended; Chesterfield College also attended the network to promote traineeships and apprenticeships; NEDDC Partnership Team attended to promote LEADER funding; DWP attended to promote their recruitment services. 	AD - EG	S/M
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	<ul style="list-style-type: none"> • NEDDC Business Webpages have been updated to ensure it provides information and linkages to the range of growth business support packages including D2N2/SCR LEPs. • Key Account Management initiative been rebranded to Business Relationship Management. Leaflet been developed to outline services that the Business Relationship Managers can offer NED businesses. • Business Relationship Managers Update has been sent out electronically in September 2015 and July 2016. Promotion of Derby University's Invest to Grow, D2N2 RGF, RGF4 Global Derbyshire Business Support Programme, Goldman Sachs 10,000 Small Businesses program, S4W free business development workshops, Skills Support for the Workforce, Skills Made Easy, Skills Bank, NED Business Network, Apprenticeship Levy, Apprenticeship Grant, BNED Leader, Sheffield City Region Business Investment Fund, ERDF IT funding, • Internships support has been established with the SCR RISE team to support with the recruitment of interns and graduates. • SCR Skills Made Easy (apprenticeships and upskilling) has been promoted to businesses through KAM and e-newsletters. • SCR Skills Bank went live in July 2016. 2 meetings have been held with businesses and Skills Bank colleague and are progressing with developing training wish-list. A further 2 businesses have been contacted by the Skills Bank at the request of the NED Business Relationship Manager. • Sector Analysis. Better understanding of sectors which will inform / influence a variety of business support activities, including the extensions of the Business Relationship Management initiative. 		
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4. Internationalisation programme	Work with the LEPs to develop and implement a local internationalisation programme in order to expand trade and investment capacity.	AD - EG	M
	<p>December 2015 Update</p> <ul style="list-style-type: none"> • A draft 'Partnership Agreement Offer Document' is being developed to offer a business case for this area of work, clarify the local 'offer' and identify and secure the support of partner organisations (UKTI, the European Network) contributing towards this project. <p>August 2016 Update</p> <p>Both LEPs (D2N2 and Sheffield City Region) and the Chamber of Commerce, and UKTI have been contacted about this area of work and will be supporting this area of work in their different ways. NEDDC's largest employment base is in the Manufacturing sector, and the internationalisation programme will be to assist and support companies with their export and growth aspirations, including products and services. This Programme will consist of a new NEDDC local Export Network to be held in the District, with the aim to bring the 'offer' of the LEPs, the Chamber and UKTI into the District as a way of further supporting the internationalisation of appropriate businesses. Launch of the local Export Network work will be announced at the Made in North East Derbyshire event scheduled to be in May 2017 by the UKTI Regional Director, Ian Harrison. It is anticipated this will be jointly hosted with the Chamber of Commerce.</p>		

<p>5. Accelerate business start-ups</p>	<p>Develop an Enterprise and Entrepreneurship Action Plan to generate and support business start-up activity across the area and foster a culture of enterprise.</p> <p>December 2015 Update</p> <ul style="list-style-type: none"> • SCR and D2N2 growth hubs developing Start Up ‘spokes’. NEDDC Business Growth Fund and LEADER funding provides financial support for eligible start-up proposals. <p>August 2016 update</p> <ul style="list-style-type: none"> • Website – The Business section of the Council’s website has recently been expanded and updated to reflect the current business support climate. This update includes the creation of a ‘Starting a Business’ section, which has pages and links to the relevant organisations that can provide business advice and financial support to start-up businesses. This includes a link to the National Helpline, as well as the 2 LEP Growth Hubs start up support web pages. • Financial Support – Financial assistance for start ups in the district is currently mainly provided through the 2 grant funding programmes that operate in the area – BNED LEADER Approach and NED BGF. These offer small to medium sized grants to businesses (including new starts) that can show job creation. Although no start ups have been funded through the schemes as of yet, there are a small number of potential start ups who are in the application process for NED BGF, who have been assisted in their development by Council staff. • SCR New Business Partnership – EDU staff attend the steering group meetings of the Sheffield City Region New Business Partnership, which is made up of relevant stakeholders with an interest in assisting start-ups. The Steering Group has created a number of Task and Finish groups around various aspects of start-up support, with the ultimate aim of creating a LEP-wide support package. Currently, these Task and Finish groups are in the process of finalising vision statements and plans. • Start-up Advice – the EDU team regularly undertake a support role for people who are looking to start up a business. Generally, this service is a signposting service on to other organisations that can provide more in depth advice on specific subjects. • Working Communities/Ambition Projects – as well as providing assistance to unemployed people wishing to find employment, both of these projects are able to offer their clients support to start up a business, for those who show an interest in doing so. This support ranges from signposting clients onto other support organisations, as well as providing access to small amounts of funding to help them to make their new business a reality. 	<p>AD - EG</p>	<p>M/L</p>
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<p>6. Refresh approach to inward investment</p>	<p>In collaboration with SCR / D2N2, refresh and develop an inward investment approach to improve the perception of North East Derbyshire as an investment location. The approach will focus on local actions to add value to sub-regional / regional activities including:</p> <ul style="list-style-type: none"> • Targeted promotion and effective branding: raising the profile and visibility • Relationship building with agents / other intermediaries • Define the proposition and 'package' • Coordinate and share intelligence • Aftercare (link to Growth hub). <hr/> <p>December 2015 Update</p> <ul style="list-style-type: none"> • Regular meetings held with D2N2 and SCR inward investment teams. NEDDC contributing to inward investment literature prepared by SCR for events such as MIPIM. <p>August 2016 Update</p> <p>Provided images and text update to Sheffield City Region marketing team for inclusion in the revised 'This is Sheffield City Region'. Regular and ongoing meetings with D2N2. Sector analysis progressed which will enable more targeted promotion of sites and services. Site specific information provided to both LEP's for MIPIM both the international and national event and all enquiries supported with grant/loan funding information and support for assisting with the process of applying for funds.</p> <p>Successful developer forum held which has resulted in a number of positive leads and proposals. Housing and EDU teams compiling a developer and agent contact database. Next forum scheduled for 27th September 2016.</p> <p>Continuing to work with SCR, D2N2 and DEP to refine NEDDC's offer in terms of development opportunities and opportunities for businesses. NEDDC web-site updated, and a business support flyer produced and distributed. An aftercare approach is being developed. Contact has been made with identified inward investors to offer ongoing support:</p> <ul style="list-style-type: none"> • Via • Metre Provida • Store Limited <p>Ongoing monitoring of inward investment activity through regular contact with both LEPs and DEP.</p>	<p>AD - EG</p>	<p>S/M</p>
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<p>7. Rural Development Action Plan</p>	<p>Prepare a Rural Development Action Plan (LEADER programme), working with the LEP, DCC, LAG and the private sector, in order to enhance the product and raise the profile of North East Derbyshire as a place to visit.</p> <hr/> <p>Dec 2015 Update</p> <ul style="list-style-type: none"> • BNED LEADER Approach: BNED LEADER opened for business on 19.10.15, widely publicised through the local press and targeted mailings, officially launched on 16.11.15 (attended by 78 people). A range of business networks have been attended to help publicise the scheme and 8 drop-in sessions arranged across the two districts for March 2016. Up to the end of December 5 Outline Applications (OAs) have been received (all NEDDC area), from 45 initial enquires (33 from NED). Nationally, OAs cannot be progressed until Defra provide the Applicant Handbook, which has been significantly delayed, although this has now been addressed. The latest figures from the Revenues Section advise that the total NNDR increase for BNED LEADER supported projects from 2007-2013 is £92,000 per annum. • NED Business Growth Fund: Support projects in non-LEADER areas from November 15. Details of progress are noted above in section 3 Business Support Package. <p>Mar 2016 Update</p> <ul style="list-style-type: none"> • BNED LEADER Approach: 10 Outline Applications (OAs) have been received (9 from NEDDC area), from 74 initial enquires (46 from NED). One Full Application is currently in Appraisal, following the RPAs agreement to accept bids on 20.01.16. Work has commenced on the review of the annual delivery plan and revise targets, whilst 8 drop-in sessions were held in March across the two Districts to support the ongoing promotion and business engagement. <p>August 2016 Update</p> <p>BNED LEADER Approach: 10 of the 15 Outline Applications currently being developed are from the NEDDC Area. One bid appraised has been withdrawn by applicant due to changing their plans. 3 enquiries have been signposted to the NEDBGF and another to D2N2 for ESIF support. Drop in sessions in 5 NED localities were held in March although the purdah period relating to the EU referendum halted any overt promotion only ended on 16.08.16. RPA confirmation of approval of the revised Delivery Plan is still awaited; this requests a reduced number of projects and outputs in recognition of the reduced funding available (due to changes in the €:£ exchange rate), such as 40 jobs from 65 and 20 projects from 40+. The RPA acknowledged concerns from England's LAGs about how their/ministerial delays were affecting progress and processes at a local level at the June National LEADER Exchange Group (LEG) although have now advised LAGs that any contracts made with projects before the 2016 Autumn Statement will be honoured. The longer term position is still unclear and the RPA advise that they will confirm the position over the coming months.</p>	<p>AD - EG</p>	<p>S/M</p>
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Enabling Housing Growth: increasing the supply, quality and range of housing to meet the needs of a growing population and support economic growth

Our objectives:

- Bringing forward housing development sites.
- Increasing the provision of quality private sector housing supply.
- Support the acceleration of the delivery of new housing in key locations.
- Taking action to ensure that more affordable homes are available to rent or buy.
- Continuing to work with HCA and other strategic partners to accelerate the delivery of major regeneration projects across the area.
- Taking practical actions to bring empty homes back into use.

North East Derbyshire Transformational Intervention Projects	Description	Lead (**)	Timescale
1. Realise major housing / mixed-use regeneration projects	<p>In partnership with key stakeholders (e.g. LEPs, HCA) ensure delivery of major housing / mixed-use regeneration projects including:</p> <ul style="list-style-type: none"> • The Avenue, Wingerworth • Former Coalite site • Former Biwaters site, Clay Cross <hr/> <p>Dec 2015 update</p> <ul style="list-style-type: none"> • The Avenue, Wingerworth – Engagement with the appointed developer has continued. The Council is currently awaiting a planning application for the detailed matters of the proposed scheme. • Former Coalite site – Ongoing engagement with current planning application for approximately 700 houses. ATLAS (Advisory Team for Large Applications) is providing support and facilitating the negotiation with the Developer. The scheme was reviewed externally by OPUN (East Midlands Design Support Service). Targeted Planning Committee in March, although complex application linked with the remediation of land within Bolsover District. Public consultation on revised scheme to take place in January 2016. • Former Biwaters site, Clay Cross. Detailed planning approval granted for a Marstons pub at the entrance of the site at the A61. St Modwens are seeking to get commercial development to the frontage of the A61 to provide a positive context to the remaining site. Regular dialogue and engagement though development team approach continuing. <p>August 2016 update</p> <ul style="list-style-type: none"> • The Avenue - The £178m remediation programme is almost complete. Full application for the first phase of housing submitted for 250 new homes, development expected to commence early 2017. Development of a Marketing strategy underway with HCA and Kier to maximise impact. 	AD – EG AD – P & EH	S/M S - L

	<p>Consideration being given to incorporating a closed road circuit into the site; initial feasibility work being undertaken .Local training and employment negotiations to commence with Kier September 2016.</p> <ul style="list-style-type: none"> • Coalite, - The district council resolved to grant residential permission, subject to a legal agreement, in April 2016. An application to D2N2 has been made by the landowner for grant funding to remediate the employment site and if successful could mean a start on site in October 2016. Latest HS2 proposals raises concerns about the housing being developed on the NEDDC land. A meeting is being arranged with HS2 community engagement staff. • Former Biwater site - Construction of the first phase of the former Biwater site, now known as Egstow Park, is underway. A new pub/restaurant will open at the end of August 2016, with a fast food restaurant and supermarket proposed for the following phase. St Modwens are also exploring options for the residential element. A sector skills academy operated as part of the public house development to assist local people secure employment. 		
2. Identify new strategic housing sites	Investigate the potential for new strategic housing sites in North East Derbyshire including within the M1 Strategic Growth Corridor and eastern sub area.	AD – EG AD – P & EH	S/M
	<p>December 2015 Update:</p> <p>Cabinet (October 2015) approved a revised programme and timetable for the Local Plan which included commencement on a Green Belt Review needed to inform the delivery of housing within the district.</p>		

3. Social housing building programme	<p>Investigate and plan implementation (including delivery mechanism) to bring forward the construction of new social housing.</p> <p>August 2016 Continuing exploration of sites across the district suitable for development – housing strategy team providing information to SCR as part of their development work for future funds being available.</p> <p>Dialogue recommenced with Registered Providers across the region to support house building and feeding schemes into HCA and/or SCR funding opportunities</p> <hr/> <p>December 2015 Update</p> <ul style="list-style-type: none"> We continue to work with our delivery partner Rykneld Homes and Registered Providers to deliver affordable housing. Since June 2015 a further 134 units of affordable housing have been delivered in the district with 80 more currently under construction <p>May 2016 Update</p> <ul style="list-style-type: none"> 214 new units of affordable housing were completed during 2015/16. We continue to work with Rykneld Homes and other Registered Providers to deliver affordable housing against a difficult background of widespread changes both to funding and policy <p>August 2016</p> <ul style="list-style-type: none"> Dialogue recommenced with Registered Providers across the region to support house building and feeding schemes into HCA and/or SCR funding opportunities. We continue to work with Registered Providers to bring forward affordable housing in the district. Rykneld Homes has constructed new affordable housing through the regeneration of the Tarran sites in Eckington, Killamarsh and Grassmoor. In addition we are consulted on planning applications on residential sites where there is likely to be an affordable housing contribution and liaise with Developers to achieve a satisfactory mix of units on site. <p>Karl has met and will continue to work with RP's to discuss the intentions to develop across both Districts and the level of bids that they are putting in for the HCA Shared ownership and Affordable Housing Programme 2016 - 2021</p>	AD – EG	S
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<p>4. Facilitate a house building programme</p>	<p>Through the production of a Housing Strategy identify a range of interventions available to stimulate housing growth, including a strategy for reducing the number of empty homes, financial incentives to stimulate growth and bringing empty commercial properties into social housing.</p> <hr/> <p>December 2015 Update</p> <ul style="list-style-type: none"> • The Housing and Economic Development Strategy 2015-2020 has been completed • Grant funding from the HCA was obtained to bring empty residential and commercial properties back into use to be let at an affordable rent • Publicised government funding programmes to developers to stimulate growth, for example the Builders Finance Fund • Empty Properties Strategy completed <p>March 2015 Update</p> <ul style="list-style-type: none"> • Empty property strategy adopted • Continuing to identify delivery partner for leasing scheme <p>Empty Property steering group identifying properties for formal enforcement action</p> <p>August 2016</p> <ul style="list-style-type: none"> • Empty property officer duties have been incorporated into the Housing Strategy Officer vacancy, the job has been advertised and interviews taking place 23rd August. • Currently 9 properties have been brought back into use and Action housing has another 5 properties to make contact with the owners.EmContinuing exploration of large and small sites across the district suitable for development – housing strategy team providing information to SCR as part of their development work for future funds being available. Economic development team provide house builders with information on grant funding available and offer assistance to draw down. 	<p>AD – EG</p>	<p>S</p>
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5. Relationship Management with Landowners and Developers (*)	<p>Improve knowledge, intelligence and aftercare support by supporting landowners and developers to take forward sites pre and post planning.</p> <hr/> <p>December 2015 Update Dates for re-establishing the Developer Forum across the District now in place and regular meetings will commence in 2016.</p> <p>August 2016 Provided images and text update to Sheffield City Region marketing team for inclusion in the revised 'This is Sheffield City Region'. Regular and ongoing meetings with D2N2. Sector analysis progressed which will enable more targeted promotion of sites and services. Site specific information provided to both LEP's for MIPIM both the international and national event and all enquiries supported with grant/loan funding information and support for assisting with the process of applying for funds.</p> <p>Successful developer forum held which has resulted in a number of positive leads and proposals. Housing and EDU teams compiling a developer and agent contact database. Next forum scheduled for 27th September 2016.</p> <p>Continuing to work with SCR, D2N2 and DEP to refine NEDDC's offer in terms of development opportunities and opportunities for businesses. NEDDC web-site updated, and a business support flyer produced and distributed.</p> <p>An aftercare approach is being developed. Contact has been made with identified inward investors to offer ongoing support:</p> <ul style="list-style-type: none"> • Via • Metre Provida • Store Limited <p>Ongoing monitoring of inward investment activity through regular contact with both LEPs and DEP.</p>	AD – EG AD – P & EH AD – P&Es	S
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6. Realise the growth potential of Council-owned assets (*)	Through a procurement exercise establish interest from the market to work in partnership with the Council and establish a delivery method for the development / refurbishment of key council-owned assets , including establishing development agreements.	AD – P&Es	S
	<p>December 2015 Update Procurement complete - to appoint a consultancy firm to support the work carried out by the Asset Management Group with a view to maximising land values.</p> <p>The Mill Lane development site has been cleared of surface hazards and is in the process of being remediated. Officers are in the process of having a development brief drawn up in relation to the Mill Lane development site before taking the site to market. This will remediate 8ha of brownfield, contaminated land to enable residential/commercial use which will generate upwards of £3m in General Fund receipts.</p> <p>August 2016 Work has been carried out to identify general fund development plots throughout the district and a series of meetings will be set up with ward members to consult on plots within their area.</p> <p>Work on directly influencing development has been undertaken and options on setting up a Joint Venture development company are currently being explored.</p>		
7. Private Rented sector	Deliver a programme of engagement with Private Rented Sector Landlords, holding this annually with BDC and CBC. This shares costs but also reaches more landlords and often they hold units in each of the districts. This work is to give an opportunity to inform PRS landlords on current legal situation and influence the approach they take to their tenancies.	AD – EG	M/L
	Private Rented Sector Leasing Scheme. We are looking for a partner to manage the scheme with a target of 5 units per annum. We are discussing this with a Registered Provider currently.	AD – EG	M/L
8. Supporting Home Ownership	Authority Mortgage Scheme (LAMS). This has now been signed by all parties and all paperwork has been returned to Capita. The council will market the scheme as much as is allowed under the rules of the FCA.	AD-EG	M/L

Unlocking Development Potential: unlocking the capacity of major employment sites Our objectives <ul style="list-style-type: none"> Continuing to work in partnership with the public and private sector to develop, manage and enhance key strategic employment areas. Work towards maintaining an appropriate supply of suitably located employment land and premises. Ensuring the adequate provision of business start-up and incubation units to support the growth of start-ups, small and medium sized enterprises. Work with established firms and to promote the appropriate development of land in their ownership, particularly large single companies. 			
North East Derbyshire Transformational Intervention Projects	Description	Lead (**)	Timescale
1.M1 Growth Corridor	<p>Develop the M1 Strategic Growth Corridor proposal as the principal economic growth location, including investigating strategic site development at Junction 29</p> <hr/> <p>December 2015 Update –</p> <ul style="list-style-type: none"> Proposals for investigating strategic site development at Junction 29 will be considered through the Local Plan site allocation process. 	AD – EG AD – P & EH	S - L
2. A61 Growth Corridor	<p>Continue to work with LEP and DCC to bring forward investment and development along the A61 Growth Corridor</p> <hr/> <p>December 2015 Update:</p> <ul style="list-style-type: none"> Consultants appointed to work with all partners, to take the strategy forward, and to prioritise project proposals Stakeholder consultation event held. <p>August 2016</p> <p>Mouchel completed work for DCC to identify range of interventions along A61 ;l two key interventions roundabout at Mill Lane junction and rail station in Clay Cross; separate business cases for each element to be worked up ; Avenue southern roundabout business case ready for D2N2 in the autumn, for approval by the board; initial meetings being held with DCC to start scoping a project plan for a Clay Cross station.</p>	AD – EG AD – P & EH	S - L
3. Priority Site Interventions	<p>Identify key actions and funding mechanisms to bring forward site development at principal employment growth locations including:</p> <ul style="list-style-type: none"> Callywhite Lane, Dronfield Former Biwaters site, Clay Cross The Avenue, Wingerworth Markham Vale Former Coalite site. 	AD – EG AD – P & EH AD – P&Es	S - L

	<p>December 2015 Update:</p> <ul style="list-style-type: none"> • EoI for funding for Callywhite Lane expansion land, and for Mill Lane Regeneration, submitted to D2N2 • Cabinet approval given for £20k budget to carry out feasibility study for Callywhite Lane • Outline planning approval for supermarket and fast food restaurant, and full approval for Marstons pub, achieved for former Biwater site • Strong and positive progress made on layout of housing developments on the Avenue and Coalite sites. • Options appraisal completed for Mill Lane site • EZ status application submitted for Callywhite Lane and for Coalite sites. <p>August 2016</p> <ul style="list-style-type: none"> • The Avenue - The £178m remediation programme is almost complete. Full application for the first phase of housing submitted for 250 new homes, development expected to commence late early 2017. Development of a Marketing strategy underway with HCA and Kier to maximise impact. Consideration being given to incorporating a closed road circuit into the site; initial feasibility work being undertaken. Local training and employment negotiations to commence with Kier September 2016. • Coalite, - The district council resolved to grant residential permission, subject to a legal agreement, in April 2016. An application to D2N2 has been made by the landowner for grant funding to remediate the employment site and if successful could mean a start on site in October 2016. Latest HS2 proposals raises concerns about the housing being developed on the NEDDC land. A meeting is being arranged with HS2 community engagement staff. • Former Biwater site - Construction of the first phase of the former Biwater site, now known as Egstow Park, is underway. A new pub/restaurant will open at the end of August 2016, with a fast food restaurant and supermarket proposed for the following phase. St Modwens are also exploring options for the residential element. A sector skills academy operated as part of the public house development to assist local people secure employment. • Markham Vale – regular dialogue with DCC re developments to ensure that residents and businesses benefit from investment opportunities. Planning for joint business support events along with Chamber of Commerce also underway. • Callywhite Lane – is a priority on the D2N2 Local Growth Fund pipeline of schemes ; procurement for feasibility study commenced; 		
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<p>4. Relationship Management with Landowners and Developers (*)</p>	<p>Improve knowledge, intelligence and aftercare support to supporting landowners and developers to take forward sites pre and post planning, such as at Holmewood, Dronfield and Coney Green, Clay Cross.</p> <hr/> <p>December 2015 Update:</p> <ul style="list-style-type: none"> • First development team meeting for the Biwater site taken place. <p>August 2016</p> <p>Provided images and text update to Sheffield City Region marketing team for inclusion in the revised 'This is Sheffield City Region'. Regular and ongoing meetings with D2N2. Sector analysis progressed which will enable more targeted promotion of sites and services. Site specific information provided to both LEP's for MIPIM both the international and national event and all enquiries supported with grant/loan funding information and support for assisting with the process of applying for funds.</p> <p>Successful developer forum held which has resulted in a number of positive leads and proposals. Housing and EDU teams compiling a developer and agent contact database. Next forum scheduled for 27th September 2016.</p> <p>Continuing to work with SCR, D2N2 and DEP to refine NEDDC's offer in terms of development opportunities and opportunities for businesses. NEDDC web-site updated, and a business support flyer produced and distributed.</p> <p>An aftercare approach is being developed. Contact has been made with identified inward investors to offer ongoing support:</p> <ul style="list-style-type: none"> • Via • Metre Provida • Store Limited <p>Ongoing monitoring of inward investment activity through regular contact with both LEPs and DEP. Individual site meetings for strategic sites, i.e. Avenue Coalite, St Modwens reinforce partnership working and dialogue.</p>	<p>AD – EG AD – P & EH</p>	<p>S</p>
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5.Realise the growth potential of Council-owned assets (*)	Through a procurement exercise establish interest from the market to work in partnership with the Council and establish a delivery method for the development / refurbishment of key council-owned assets , including establishing development agreements	AD – P&Es	S
(*) included in housing theme	December 2015 Update Procurement complete - to appoint a consultancy firm to support the work carried out by the Asset Management Group with a view to maximising land values. The Mill Lane development site has been cleared of surface hazards and is in the process of being remediated. Officers are in the process of having a development brief drawn up in relation to the Mill Lane development site before taking the site to market. This will result in remediation of 8ha of brownfield, contaminated land to enable commercial/residential use generating upwards of £3m in General Fund receipts.		

(**) AD – EG - Assistant Director of Economic Growth

AD - P & EH - Assistant Director of Planning and Environmental Health

AD – P&Es Assistant Director- Property and Estates

Assistant Director – Customer Service and Improvement 16/06/16