		Appendix
Corporate Site Visits S	summary BDC/NEDDC	What does not work so well
	What Works Well	What does not work so well  More transparency agrees organisation to encourage information charing
		More transparency across organisation to encourage information sharing
Overall (Work Env)		Feel forgotten & underappreciated, service is not valued
		Type of issues deal with impacts on wellbeing
	Morale is good in my team Staff are postive & dedicated to delivering a good service Good employer Proud to work for Service Feel valued	Appreciate investment in Leisure Services
		Would like to get to know other services better as services do not understand what each other do & the impact they have on other
		services
		Have cross service meetings to better understand each other & discuss common issues/solutions
		Workloads
		Partity in employment Terms & Conditions
		Improved facities in some areas e.g. water filters, private space, air con, toilets
		Better IT equipment
		More social events to support team building
		Hotdesks at Arc not always available
		Better signage at Arc Reception
Communications	Good communication with the team Feel well informed	Intranet not good
		No discussion board
		Poor commuication between services
		Better commuication required across the Council
		Not everyone has email
		Sometimes get mixed messages
		Too many emails, better to talk to each other
		Communications should be concise and in plain English to customers and internally
Culture	Positive impact of new starters Good atmosphere Opportunities to provide feedback	Barriers & resistance to change
		Unblock barriers by utilising staff experience/knowledge
		Department is hierarchical
		More social opportunities
		Everyone needs to take responsibility for effective working
Management	Respect manager  Manager is good communicator, inclusive & approachable  Manager understands us, is firm but fair - we know where we stand  Regular team meetings take place  Managers thinking more commercially	Inconsistency & inflexibilitty in some management approaches
		Opportunity to suggest ideas & these be recieved positively, concerned about negative response
		Not listened too, would like more opportinity to voice views
		Do not receive recognition & praise
		At times feel undervalued, not appreciated & isolated
		No team meetings in last 12 months
CPD	Managers who have progressed from lower level job through to senior level are an inspiration in some services	Developing IT skills
		Leadership skills
		Defined clear career path
Leadership	Leadership is respected in some services	Improved ways of working could be implemented to improve consider
		Improved ways of working could be implemented to improve service
		Reintroducing "Golden Thread" approach
		Linking service plan to overall vision and national strategic plans
		Inconsistency in practices & approaches
		Top heavy management in some areas
		Need clear steer from top and see a plan
		Need a period of consolidation following restructures
		Need resources in right area