#### **North East Derbyshire District Council**

#### **Cabinet**

#### 5 September 2018

Lead Officer Response, in conjunction with the Portfolio Holder, into the Scrutiny Review on Tourism and Growth

# Report of Councillor G Baxter MBE, Leader of the Council and Portfolio Holder for Corporate Strategy & Transformation

This report is public

#### Purpose of the Report

• That Cabinet note the content of the report and approve the action plan attached at **Appendix 1**.

#### 1 Report Details

- 1.1 This report details the response to the findings of the Tourism Scrutiny Review presented to Cabinet on 9<sup>th</sup> May 2018 and provides details, within the action plan at Appendix 1, to address each of the recommendations within the report.
- 1.2 The Growth Scrutiny Committee agreed to undertake a review of Tourism as part of its work programme for 2017/18.
- 1.3 The review aimed to:-
  - Review what the Councils overarching strategy for Tourism and Growth is and whether it is being achieved.
  - Understand the Districts existing delivery arrangements for Tourism.
  - Consider whether the Council is getting value for money from current arrangements.
  - Understand the economic benefits which will accrue from growth relating to the Tourism Strategy.
  - Understand the scale of Tourism in North East Derbyshire.
  - Identify any areas for improvement.
- 1.4 The Review Panel met on five occasions and considered a variety of information to gain an understanding of the subject area. The Review Panel interviewed key officers at North East Derbyshire District Council and Chesterfield Borough Council.

The recommendations of the review were:

- The Council fully recognise the significant potential Economic Impact that Tourism can bring to the area.
- The Council considers the reinstatement of a dedicated Tourism Officer.
- The Council identifies a specific Cabinet portfolio for Tourism.
- The Council develops a clear brand and identifies what its offer is and what are its key Tourism assets.
- The Council considers holding an event with key partners to discuss the development of the Authority's Tourism Strategy including the items identified in recommendation 1.4.
- The Councils website be developed further to ensure it has clear links to the attractions and facilities available within North East Derbyshire including the coordination of events taking place in parishes of the District.
- The Council examines the value for money being obtained from the Service Level Agreement.
- A benchmarking exercise with a comparative authority be undertaken on their Tourism service.
- Further work be undertaken to engage people mentoring new businesses within the Tourism sector.

#### 2 Conclusions and Reasons for Recommendation

2.1 The recommendation is for Cabinet to agree the actions identified in the action plan attached at Appendix 1.

#### 3 Consultation and Equality Impact

3.1 Chesterfield Borough Council will be engaged as part of the dialogue to assess the effectiveness of the Service Level Agreement with them.

#### 4 Alternative Options and Reasons for Rejection

4.1 Cabinet could consider not approving the Action Plan, however this would not address the recommendations made within the Tourism Scrutiny Report accepted by Cabinet on 9 May 2018.

#### 5 Implications

#### 5.1 Finance and Risk Implications

5.1.1 There are no financial or risk implications.

#### 5.2 <u>Legal Implications including Data Protection</u>

5.2.1 There are no legal implications.

#### 5.3 <u>Human Resources Implications</u>

5.3.1 There are no human resource implications.

#### 6 Recommendations

6.1 That Cabinet agree the actions identified in the action plan attached at Appendix 1.

#### 7 <u>Decision Information</u>

Is the decision a Key Decision?	No
A Key Decision is an executive decision	
which has a significant impact on two or more	
District wards or which results in income or	
expenditure to the Council above the	
following thresholds:	
BDC: Revenue - £75,000 □	
Capital - £150,000 □	
NEDDC: Revenue - £100,000 □	
Capital - £250,000 □	
✓ Please indicate which threshold applies	
Is the decision subject to Call-In?	No
(Only Key Decisions are subject to Call-In)	
Has the relevant Portfolio Holder been	Yes
informed	
District Wards Affected	All
	A.II
Links to Corporate Plan priorities or Policy	All
Framework	

### 8 <u>Document Information</u>

Appendix No	Title				
1	Tourism Scrutiny Report Action Plan				
Background Papers (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)					
Report Author		Contact Number			
Allison Westray- Head of Econon	-Chapman nic Development	01246 217199			

AGIN 6 (CAB 0905) 2018 - Review on Tourism & Growth/AJD

# Appendix '

## **Tourism and Growth Scrutiny Review Action Plan**

Item	Recommendation	Action Required	Who by	When by	Progress
1.	The Council fully recognise the significant potential Economic Impact that tourism can bring to the area.	Ensure that tourism is fully recognised as a key sector within the Housing and Economic Development Strategy.	Head of Service, Economic Development	Dec 2018	
		Ensure that tourism is discussed regularly with the appropriate Cabinet Member to maximise opportunities for the Borough		Ongoing	
2.	The Council considers the reinstatement of a dedicated Tourism Officer	Review the existing resources and develop a business case if appropriate for creation of a dedicated Tourism Officer post	Head of Service, Economic Development	March 2019	
3.	The Council identifies a specific Cabinet portfolio for Tourism	Discuss with the Leader	Joint Strategic Director, Place	October 2018	
4.	The Council develops a clear brand and identifies what its offer is and what are its key Tourism assets	The Council is part of the wider peak District and Derbyshire (destination management organisation) which			

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		brands the County			
		and associated			
		tourism assets.			
		Davious broading with	Llood of Comico	Dog 10 March 10	
		Review branding with	Head of Service,	Dec 18 – March 19	
		the Communications	Economic		
		Team to ensure that	Development		
		all opportunities are			
		maximised for the			
		Borough.			
5.	The Council considers	The Council is	Head of Service,	Quarterly meetings	
	holding an event with key	currently establishing	Economic	will be ongoing	
	partners to discuss the	quarterly meetings	Development		
	development of the	with key partners			
	Authority's Tourism Strategy	including Visit the			
	including the items identified	Peak District and			
	in recommendation 1.4	Derbyshire,			
		Chesterfield and			
		Bolsover District			
		Councils to ensure			
		that the Council has			
		the appropriate level			
		of input and			
		influence			
6.	The Councils website be	The Communications	Communications,	Ongoing in time for	
	developed further to ensure	Team are reviewing	Marketing and	2019 season	
	it has clear links to the	the tourism pages on	Design Manager		
	attractions and facilities	the Council's website			
	available within North East	with a view to having			
	Derbyshire including the co-	more detailed			
	ordination of events taking	information and links			
	place in parishes of the	to tourist attractions			
	District	ready for the 2019			
		season. The Parish			
		Councils have been			
		approached to			
		provide a list of			
		events taking place.			

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		There is also an events calendar on the home page of the website where further promotion of not-for-profit events across the District will take place. This will also be promoted this through our NEWS publication.			
7.	The Council examines the value for money being obtained from the Service Level Agreement	The Council is in the process of reviewing the Service Level Agreement with Chesterfield BC	Head of Service, Economic Development	December 2018	
8.	A benchmarking exercise with a comparative authority be undertaken on their Tourism service	Review the benchmarks already used to gain maximum benefit	Head of Service, Economic Development	Dec 2018	
9.	Further work be undertaken to engage people mentoring new businesses within the Tourism sector	Business support is currently provided through the SCR and D2N2 Growth Hubs both of which engage specialist sector advisors.  Review this approach and content to ensure that it is bespoke and appropriate to North East Derbyshire to gain maximum benefit	Head of Service, Economic Development	March 2019	